

# Meeting of the Board of Directors

# March 15, 2017 SPECIAL MEETING CLOSED SESSION PRIOR TO REGULAR MEETING 8:00 a.m. Regular Meeting at 8:30 a.m. (or immediately following closed session)

City of Santa Rosa, Council Chambers 100 Santa Rosa Avenue Santa Rosa, CA

Meeting Agenda and Documents

#### SONOMA COUNTY WASTE MANAGEMENT AGENCY

#### **Meeting of the Board of Directors**

#### March 15, 2017

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Note: This packet is 79 pages total



# SONOMA COUNTY WASTE MANAGEMENT AGENCY

# **Meeting of the Board of Directors**

# March 15, 2017 SPECIAL MEETING CLOSED SESSION PRIOR TO REGULAR MEETING 8:00 a.m.

# Regular Meeting at 8:30 a.m. (or immediately following closed session)

#### Estimated Ending Time 11:30 a.m.

City of Santa Rosa Council Chambers 100 Santa Rosa Avenue Santa Rosa, CA

# Agenda

#### <u>Item</u>

Action

- 1. Call to Order Special Meeting
- 2. <u>**Closed Session:</u>** CONFERENCE WITH LEGAL COUNSEL PUBLIC EMPLOYEE PERFORMANCE EVALUATION Title: Executive Director</u>
- 3. Adjourn Closed Session
- 4. Agenda Approval
- 5. Public Comments (items not on the agenda)

**<u>Consent</u>** (w/attachments)

- 6.1 Minutes of the February 15, 2017 Regular Meeting
- 6.2 March and April 2017 Outreach Calendar
- 6.3 Confirmation of Sonoma County Local Task Force Bylaws

- 6.4 Approval of MOU for C&D Facility Certification Development Services
- 6.5 Approval of Scope of Work for Home Composting RFP
- 6.6 Approval of Scope of Work for Spanish Language Outreach RFP
- 6.7 Approval of Scope of Work for Used Oil Program Management RFP
- 6.8 Support for DEA Take Back Events

#### Regular Calendar

- 7. Discussion and Possible Action on Franchise Agreement Assignment Assistance [Carter]
- Discussion and Possible Action on the Fiscal Year 2017-18 SCWMA Draft Budget [Carter]
- 9. Boardmember Comments
- 10. Staff Comments
- 11. Next SCWMA meeting: April 19, 2017
- 12. Adjourn

**Consent Calendar:** These matters include routine financial and administrative actions and are usually approved by a single majority vote. Any Boardmember may remove an item from the consent calendar.

**Regular Calendar:** These items include significant and administrative actions of special interest and are classified by program area. The regular calendar also includes "Set Matters," which are noticed hearings, work sessions and public hearings.

**Public Comments:** Pursuant to Rule 6, Rules of Governance of the Sonoma County Waste Management Agency, members of the public desiring to speak on items that are within the jurisdiction of the Agency shall have an opportunity at the beginning and during each regular meeting of the Agency. When recognized by the Chair, each person should give his/her name and address and limit comments to 3 minutes. Public comments will follow the staff report and subsequent Boardmember questions on that Agenda item and before Boardmembers propose a motion to vote on any item.

**Disabled Accommodation:** If you have a disability that requires the agenda materials to be in an alternative format or requires an interpreter or other person to assist you while attending this meeting, please contact the Sonoma County Waste Management Agency Office at 2300 County Center Drive, Suite B100, Santa Rosa, (707) 565-3579, at least 72 hours prior to the meeting, to ensure arrangements for accommodation by the Agency.

**Noticing:** This notice is posted 72 hours prior to the meeting at The Board of Supervisors, 575 Administration Drive, Santa Rosa, and at the meeting site the City of Santa Rosa Council Chambers, 100 Santa Rosa Avenue, Santa Rosa. It is also available on the internet at <u>www.recyclenow.org</u>



Date: February 15, 2017

To: SCWMA Board Members

From: Patrick Carter, SCWMA Executive Director

#### Executive Summary Report for the SCWMA Board Meeting of February 15, 2017

**Item 4, Consent Items:** Items 4.1 Minutes of the January 18, 2017 Regular Meeting, 4.2 February and March 2017 Outreach Calendar, 4.3 2016 Education and Outreach Reports, 4.4 SCWMA FY 2016-17 Second Quarter Financial Report, 4.5 Annual Review of SCWMA Rules of Governance, 4.6 SCWMA FY 14-15 Financial Audit were approved.

#### Item 5, Discussion and Possible Action on the Results of a Request for Information for Organic Waste

**Processing:** Staff gave a brief overview of the responses to the Request for Information, pointing out the information included in the packet about the respondent site locations, materials accepted, capacity, and disposal costs. Staff concluded that there was sufficient interest in this project to recommend proceeding with a Request for Proposals process to receive all the necessary information to secure long term organics processing capacity for interested SCWMA members. No action was required.

#### Item 6, Discussion and Possible Action to Approve an Agreement with R3 Consulting Group for RFP

**Process Assistance:** Staff discussed the complexity of the RFP process that would be necessary to secure long term organics processing capacity and concluded that professional assistance would be necessary for a successful project outcome. Staff presented the scope of work, budget, and schedule developed by R3 Consulting Group for this RFP professional assistance, which included development of the RFP, requesting flow commitments from SCWMA members, facilitating stakeholder groups, issuing the RFP, evaluating the RFP, developing the agreements with the recommended facility owners, and presenting the results to the SCWMA Board. The SCWMA Board unanimous approved authorization for the Executive Director to execute an agreement with R3 Consulting Group to assist SCWMA staff in the Request for Proposal process to secure future organics capacity.

Item 7, Discussion and Possible Action on the Fiscal Year 2017-18 SCWMA Work Plan: Staff presented the FY 17-18 SCWMA Work Plan, which discusses SCWMA projects for the upcoming fiscal year, and is used as a guidance document for the annual budget development. New projects proposed included SCWMA rebranding, website redesign, new model ordinance research, vehicle replacement, intern program, and continued work on a North County HHW facility. The Board provided feedback, including discussing the origins and initial intent of the SCWMA during the rebranding project, providing legislative and regulatory updates to SCWMA members, and more discussion of the SCWMA Reserves, and approved the FY 17-18 Draft Work Plan as a guide for the FY 17-18 Draft Budget.



То:	Sonoma County Waste Management Agency Board Members
From:	Patrick Carter, Executive Director
Subject:	March 15, 2017 Board Meeting Agenda Notes

# **Closed Session Prior to Regular Meeting**

Conference with Legal Counsel, Public Employee Performance Evaluation, Executive Director

# **Consent Calendar**

These items include routine financial and administrative items and **staff recommends that they be approved en masse by a single vote.** Any Board member may remove an item from the consent calendar for further discussion or a separate vote by bringing it to the attention of the Chair.

#### 6.1 Minutes of the February 15, 2017 Meeting: regular acceptance.

6.2 <u>March and April 2017 Outreach Calendar</u>: This item provides an update on upcoming outreach events. No action is required.

6.3 <u>Confirmation of Sonoma County Local Task Force Bylaws</u>: The Sonoma County Local Task Force, which provides advice to the Board of Supervisors and the SCWMA Board of Directors, has proposed changes to their bylaws. These bylaw changes must be approved by the Board of Supervisors and confirmed by the SCWMA to become effective. **Staff recommends the Board confirm the Sonoma County Local Task Force Bylaws**.

6.4 <u>Approval of MOU for C&D Facility Certification Development Services:</u> In an effort to reduce construction and demolition debris waste, staff joined an effort to develop a certification protocol for facilities which accept those wastes. Having readily available information about facility recycling rates will better inform customers of those facilities and jurisdictional staff when evaluating recycling plans required by CalGreen. The MOU included in this item will allow staff to join into a partnership to enter into an agreement with a consultant (Tseng and Associates) to develop the protocol. Staff recommends the Board approve the attached Memorandum of Understanding with the Central Contra Costa Solid Waste Authority and the County of Solano regarding construction and demolition debris certification development services.

6.5 <u>Approval of Scope of Work for Home Composting RFP:</u> The SCWMA manages a program to promote home composting through a professional services agreement which will expire June 30, 2017. Staff proposes to continue the program by initiating a competitive process. **Staff recommends the Board** approve of the attached Scope of Work for the Home Composting Request for Proposals (RFP) and direct staff to issue the Home Composting RFP.

6.6 **Approval of Scope of Work for Spanish Language Outreach RFP:** The SCWMA manages a program to provide educational outreach to Spanish-speaking residents and businesses through a professional services agreement which will expire June 30, 2017. Staff proposes to continue the program by initiating a competitive process. **Staff recommends the Board approve of the attached Scope of Work for the** 

Spanish Language Outreach Request for Proposals (RFP) and direct staff to issue the Spanish Language Outreach RFP.

6.7 <u>Approval of Scope of Work for Used Oil Program Management RFP</u>: The SCWMA oversees the Used Oil Program in Sonoma County through a professional services agreement which will expire June 30, 2017. Staff proposes to continue the program by initiating a competitive process. **Staff recommends the Board approve of the attached Scope of Work for the Used Oil Program Management Request for Proposals** (RFP) and direct staff to issue the Used Oil Program Management RFP.

6.8 <u>Support for DEA Takeback Events</u>: DEA-sponsored pharmaceutical take-back events are offered twice a year and are one of only a few options available to Sonoma County residents for proper disposal of unused or expired controlled substances. Law enforcement agencies have participated in the past, but when this program was offered last Fall, no local jurisdictions participated. In order to give Sonoma County residents more opportunities to dispose of these materials, staff recommends the Board encourage their respective law enforcement agencies to participate in the National DEA Take Back Event on April 29, 2017 from 10 AM – 2 PM.

# **Regular Calendar**

7. <u>Discussion and Possible Action on Franchise Agreement Assignment Assistance</u>: SCWMA staff has been informed of the potential sale of the Ratto Group and its assets, including the Franchise Agreement to which it is a party, to Recology. Some Board members have expressed an interest in the SCWMA performing the portion of due diligence in a potential assignment that would be common to all affected members. Staff believes these tasks could be beneficial to SCWMA members, but does not have the staff capacity to perform these tasks, so the assistance of a contractor would be necessary. Staff recommends the Board authorize the Executive Director to enter into an agreement with a contractor to perform franchise agreement assignment assistance.

8. <u>Discussion and Possible Action on the Fiscal Year 2017-18 SCWMA Draft Budget:</u> Staff has prepared the 2017-18 SCWMA Draft Budget. This budget maintains funding levels for most programs, with the exception of the organics program, whose tipping fees are recommended to increase to match increased program costs, and additional one-time project funded by the use of reserves. These programs were discussed in the Work Plan presented at the February 15, 2017 Board meeting. **Staff recommends the Board provide feedback on the FY 17-18 Sonoma County Waste Management Agency Draft Budget with direction to return at the April 20, 2016 Agency meeting for final approval.** 

Alternatively, if no revisions are required, the Board may consider approval of this Budget as the Final FY 17/18 SCWMA Budget. Approval of the Final Budget would require a unanimous vote of the Board.



# Minutes of the February 15, 2017 Regular Meeting

The Sonoma County Waste Management Agency met on February 15, 2017, at the City of Santa Rosa Council Chambers, 100 Santa Rosa Avenue, Santa Rosa, California.

#### Present:

City of Cloverdale	Melanie Bagby	City of Santa Rosa	John Sawyer
City of Cotati	Susan Harvey	City of Sebastopol	Henry Mikus
City of Healdsburg	Brent Salmi	City of Sonoma	Madolyn Agrimonti
City of Petaluma	Dan St. John	County of Sonoma	Susan Gorin
City of Rohnert Park	Pam Stafford	Town of Windsor	Deb Fudge

#### Staff Present:

Executive DirectorPatrick CarterCounselEthan WalshAgency ClerkSally Evans

Staff

Felicia Smith Kristin Thigpen Courtney Scott

#### 1. Call to Order Regular Meeting

The meeting was called to order at 8:35a.m.

#### 2. Agenda Approval Agenda was approved.

Agenda was approved.

3. Public Comments (items not on the agenda) None

#### 4. **Consent** (w/attachments)

- 4.1 Minutes of January 18, 2017 Regular Meeting
- 4.2 February and March 2017 Outreach Calendar
- 4.3 2016 Education and Outreach Reports
- 4.4 SCWMA FY 2016-17 Second Quarter Financial Report
- 4.5 Annual Review of SCWMA Rules of Governance
- 4.6 SCWMA FY 14-15 Financial Audit

#### **Board Comments:**

Susan Gorin, County of Sonoma, recommended the financials include a percentage remaining figure and include future projections.

Pam Stafford, City of Rohnert Park, requested the language on page 8 of the SCWMA January 18, 2017 minutes be changed from "Rohnert Park would be unable to participate" to "Mr. Schwartz had concerns."

Ms. Gorin and Ms. Stafford abstained from the minutes, as they was not present at the January 18, 2017 Board meeting.

Public Comments: None.

The motion for consent calendar approval was made by Madolyn Agrimonti, City of Sonoma, and seconded by Brent Salmi, City of Healdsburg.

#### Item 4.1 Minutes of January 18, 2017 Regular meeting

#### Vote Count:

Cloverdale	Aye	Santa Rosa	Aye
Cotati	Aye	Sebastopol	Aye
Healdsburg	Aye	City of Sonoma	Aye
Petaluma	Aye	County of Sonoma	Abstain
Rohnert Park	Abstain	Windsor	Ауе

AYES -8- NOES -0- ABSENT -0- ABSTAIN -2-

Motion passed.

#### Items 4.2 – 4.6

#### Vote Count:

Cloverdale	Aye	Santa Rosa	Aye
Cotati	Aye	Sebastopol	Aye
Healdsburg	Aye	City of Sonoma	Aye
Petaluma	Aye	County of Sonoma	Aye
Rohnert Park	Ауе	Windsor	Aye

AYES -10- NOES -0- ABSENT -0- ABSTAIN -0-Motion passed.

#### Regular Calendar

#### 5. Discussion and Possible Action on the Results of a Request for Information for Organic Waste Processing

Patrick Carter, Executive Director, reported the Agency received 16 responses to the Request for Information for Organic Waste Processing, which indicated there was sufficient interest in the project. Mr. Carter explained the next step would be to release a Request for Proposals to obtain solid information and agreements with SCWMA members interested in proceeding as a region.

#### **Board Comments:**

Susan Harvey, City of Cotati, inquired if Sonoma County currently generated approximately 100,000 tons of organic waste yearly.

Mr. Carter replied if Petaluma was included, it would be approximately 100,000 tons.

Ms. Harvey shared she noted some of the respondents were going through the permitting process for a new facility and inquired if that was an 18-36 month process.

Mr. Carter replied the solid waste permit process can take at least 6 months, and the site construction process would require additional time.

Ms. Stafford inquired why Redwood Landfill did not respond to the RFI.

Mr. Carter replied the RFI announcement was sent to Redwood Landfill, and it's unknown why they did not submit a proposal.

#### **Public Comment:**

None.

6. Discussion and Possible Action to Approve an Agreement with R3 Consulting Group for RFP Process Assistance

Mr. Carter provided information regarding work the R3 Consulting Group had done for the Agency with the Request for Information proposal process, as well as the City of Santa Rosa and the Town of Windsor.

Mr. Carter described the scope of work and budget had been developed with R3. Mr. Carter explained that because that scope exceeded the \$50,000 maximum this item required a unanimous vote. Mr. Carter stated Agency staff believed assistance was viable for this project, as this was one of the most complex projects the Agency had undertaken.

#### **Board Comments:**

Ms. Gorin stated she agreed seeking consultant assistance to evaluate the proposal was necessary. Ms. Gorin noted the cost for the evaluation may be low and inquired if Mr. Carter anticipated Agency staff returning to the Board for additional funding and whether the timeline was too optimistic.

Mr. Carter replied at this point the Agency did not anticipate additional funds needed and the while some things were unforeseeable at this point, he believed it was a reasonable amount of time.

Ms. Stafford, Ms. Fudge, Ms. Harvey and Chair Sawyer expressed their appreciation for the work the R3 Consulting Group had provided for their jurisdictions in the past.

Ms. Stafford inquired if more points would be awarded for proposals for in county facilities.

Mr. Carter replied that would need to be determined by the Board, but was not included as one of the criteria at this time.

Ms. Stafford asked if the stakeholder meeting would include the Board.

Mr. Carter replied the R3 Consulting Group proposed it both ways and added seeking feedback from the public in particular would be included.

Ms. Harvey suggested a preference within the county if possible.

Garth Schultz, R3 Consulting Group, introduced himself and stated he looked forward to moving forward with the project.

# Public Comment:

None.

Ms. Fudge motioned to approve the agreement with R3 Consulting Group for RFP assistance and Mr. Mikus seconded.

#### Vote Count:

Cloverdale	Aye	Santa Rosa	Aye
Cotati	Aye	Sebastopol	Aye
Healdsburg	Aye	City of Sonoma	Aye
Petaluma	Aye	County of Sonoma	Aye
Rohnert Park	Aye	Windsor	Aye

AYES -10- NOES -0- ABSENT -0- ABSTAIN -0-

Motion passed unanimously.

#### 7. Discussion and Possible Action on the Fiscal Year 2017-18 SCWMA Work Plan

Mr. Carter presented the FY 17-18 SCWMA Work Plan and noted this was a primer for the Agency's annual budget, which included existing and proposed new projects.

Mr. Carter went over the list of potential new programs, which could be funded out of reserves. These projects were the rebranding of the Agency, website redesign, vehicle replacement, internship program, continued efforts to locate an appropriate site for a North County Household Hazardous Waste Facility, and model ordinances including expanded polystyrene, construction and demolition permitting requirements, and large event and venue recycling plan requirements. Mr. Carter noted Agency staff time was included in the work plan to show what it would take to put the projects together, if the Board was interested.

Melanie Bagby, City of Cloverdale, inquired what the timeframe would be for the Agency rebranding.

Mr. Carter replied public focus group meetings to obtain feedback would take place next fiscal year, which starts in July.

Ms. Bagby suggested the capability of online appointment scheduling as part of the website redesign. Ms. Bagby Inquired if online advertising costs showing as zero for the Agency was accurate.

Mr. Carter replied advertising costs was included as part of contracts in the budget.

Ms. Bagby recommended reflecting that in the budget.

Ms. Bagby expressed her support for a North County HHW facility as there was a demand for it.

Madolyn Agrimonti, City of Sonoma, shared she would like to see information put out as to how the Agency got started, as it was important for county residents to understand the Agency's mission. Ms. Harvey expressed she was in support of this and believed the rebranding and other projects could help put a focus on the diversion goals. Ms. Harvey expressed her support for the website redesign.

Henry Mikus, City of Sebastopol, provided financing suggestions for the purchase of a new Agency van.

Ms. Stafford inquired regarding the possibility of rebranding and website redesign being done concurrently.

Mr. Carter replied that would be possible if the Board was interested.

Ms. Stafford stated it would be beneficial to get legislative and regulatory updates that affect the Agency.

Mr. Mikus inquired regarding Agency staff time and past practice of totaling staff time to ensure allocations did not exceed anyone's capacity.

Mr. Carter confirmed that was done, to include a full-time department analyst. Mr. Carter noted he had contacted the County regarding filling the position.

Ms. Gorin expressed her support for the suggested projects and noted she was aware most of the funding for special projects were from reserves. Ms. Gorin requested an explanation as to how the reserves would finance the new items on the work plan, as well as the opportunity costs involved, when the Budget returns before the Board.

#### Public Comment:

Dan Noble, Santa Rosa resident and Executive Director of the Association of Compost Producers, a state chapter of the US Composting Council. Mr. Noble shared information regarding SB1383, a new state regulation setting greenhouse gas reduction limits, particularly relative to methane landfill diversion. Mr. Noble shared concern as to how local jurisdictions would be selling this change to the public and expressed his support for the Agency's work.

Ken Wells, Local Task Force Sierra Club Representative, expressed support for Agency staff's recommendation for new projects. Mr. Wells stated the AB 939 Local Task Force was the Board's advisory body but rarely utilized. Mr. Wells recommended the Board take advantage of the wealth of knowledge on the task force.

# Ms. Harvey motioned to approve the FY 17-18 Draft Work Plan and Ms. Stafford seconded the motion.

Cloverdale	Aye	Santa Rosa	Aye
Cotati	Aye	Sebastopol	Aye
Healdsburg	Aye	City of Sonoma	Aye
Petaluma	Aye	County of Sonoma	Aye
Rohnert Park	Aye	Windsor	Aye

#### Vote Count:

AYES -10- NOES -0- ABSENT -0- ABSTAIN -0-Motion passed.

#### 8. Boardmember Comments

Mr. Mikus shared there was work being done to form a Joint Powers Authority to the Sustainable Groundwater Management and the Agency's hard work will benefit other boards.

Mr. Sawyer noted trust was key to both the small and large cities, because they all have their concerns.

Ms. Agrimonti shared Safeway in Sonoma was rebuilding and she had been encouraging the planning commission and City Council to include a reimbursement center for cans and bottles. Ms. Agrimonti said she was hopeful it could become a model for other cities in Sonoma County.

Dan St. John, City of Petaluma, mentioned the notice received regarding the possibility of changes in the franchise hauler. Mr. St. John shared he had suggested to Mr. Carter reaching out to Agency members to determine if there was interest in partnering on a due diligence effort, as Petaluma was looking to do that.

#### 9. Staff Comments

Mr. Carter proposed Agency staff bring back a staff report at the March SCWMA Board meeting regarding the potential deal between The Ratto Group and Recology, which could potentially affect the cities, except for the City of Sonoma. Mr. Carter noted this would be to determine if the Board was interested in having an analysis done.

Mr. Carter provided an update regarding the Agency renewal process and stated Cotati and Healdsburg voted to enter into the agreement and passed a resolution to approve the JPA renewal.

Mr. Carter stated Agency staff would be sending a reminder email regarding completing the annual Statement of Economic Interests form.

**10.** Next SCWMA meeting: March 15, 2017

#### **11.** Adjournment:

The meeting adjourned at 9:30 a.m.

Submitted by: Sally Evans



# ITEM: March and April 2017 Outreach Calendar

#### March 2017 Outreach Events

Day	Time	Event	
1	1 PM – 2 PM	Recycling Presentation – Santa Rosa Memorial Hospital, Santa Rosa	
7	4 PM – 8 PM	Community Toxics Collection – Petaluma	
10–12	9 AM – 5 PM	E-waste Collection Event – Sonoma Whole Foods	
14	4 PM – 8 PM	Community Toxics Collection – Larkfield	
17	9 AM – 10 PM	Graton Labor Center, Graton	
21	4 PM – 8 PM	Community Toxics Collection – Sebastopol	
22	9 AM – 9:30 AM	Recycling Presentation - Sonoma County Wellness Center, Santa Rosa	
28	4 PM – 8 PM	Community Toxics Collection – Santa Rosa, NW	
31	4 PM – 7 PM	Family Life Magazine's Summer Fun Fair, Santa Rosa	

#### April 2017 Outreach Events

Day	Time	Event	
1	10 AM-10:30 AM	Recycling Presentation to Pasitos Program– Amarosa School, Santa Rosa	
4	4 PM – 8 PM	Community Toxics Collection – Windsor	
6	9 AM – 4 PM	Sustainable Enterprise Conference – Rohnert Park	
11	4 PM – 8 PM	Community Toxics Collection – Sonoma	
18	4 PM – 8 PM	Community Toxics Collection – Cloverdale	
21-23	9 AM – 5 PM	E-Waste Collection Event – Healdsburg Community Center	
22	12 PM - 4 PM	City of Santa Rosa Earth Day – Santa Rosa	
23	10 AM – 2 PM	Earth Day and Wellness Festival – Town of Windsor	
25	4 PM – 8 PM	Community Toxics Collection – Santa Rosa, SE	



Agenda Item #:6.3Cost Center:CountyStaff Contact:CarterAgenda Date:3/15/2017Approved By:Carter

# ITEM: Confirmation of Sonoma County Local Task Force Bylaws

#### I. RECOMMENDED ACTION / ALTERNATIVES TO RECOMMENDATION

Staff recommends the Board confirm the Sonoma County Local Task Force Bylaws.

#### II. BACKGROUND

The AB 939 Local Task Force (LTF) serves as an advisory committee to the Board of Supervisors and the Sonoma County Waste Management Agency (SCWMA) on solid waste issues. The LTF Bylaws allow the membership to change the bylaws by a vote of the membership which must be approved by the Board of Supervisors and confirmed by the SCWMA Board of Directors.

#### III. DISCUSSION

The intent of the Bylaws change is to streamline administration and membership positions. The changes include combination of the Franchised and Non-Franchised Hauler positions into two Solid Waste Industry Representative positions, adding a Clean Water Organization position, a name change to reflect that this is a Sonoma County organization, and clarification of voting procedures, elections of officers, and membership review.

Staff believes these changes will be of benefit to the Local Task Force and recommends confirmation of these Bylaws.

#### IV. FUNDING IMPACT

There is no funding impact resulting from this item

#### V. ATTACHMENTS

Sonoma County Local Task Force Bylaws

#### SONOMA COUNTY LOCAL TASK FORCE ON INTEGRATED WASTE MANAGEMENT

#### BYLAWS

#### Article I: NAME

The name of the organization is the <u>AB 939Sonoma County</u> Local Task Force on Integrated Waste Management, commonly referred to as the "LTF."

#### Article II: AUTHORITY

This organization is created and its members appointed by resolution of the Board of Supervisors, which has the authority to establish and disband the Local Task Force on Integrated Waste Management.

#### Article III: PURPOSES

The purposes of the Local Task Force on Integrated Waste Management are to:

- Perform those duties assigned to the Local Task Force (LTF) as defined by AB 939 and other related state laws.
- Provide advice to the jurisdictions of Sonoma County on the implementation of the Countywide Integrated Waste Management Plan.
- Provide a forum for the public discussion of solid waste management, waste reduction, and recycling issues. To ensure this opportunity exists, time will be provided on the agenda for public comment.
- Perform other advisory tasks as requested by the jurisdictions of Sonoma County.

#### Article IV: MEMBERSHIP

A. Membership of the Local Task Force on Integrated Waste Management shall be comprised of representatives from each city and the County, organizations with technical expertise, and other interested parties as listed below:

City of Cloverdale City of Cotati City of Healdsburg City of Petaluma City of Rohnert Park City of Santa Rosa City of Sebastopol City of Sonoma Town of Windsor

Local Enforcement Agent (recommending agency - Environmental Health Division) Integrated Waste Operations Division Manager, Sonoma County Department of Transportation and Public Works Franchised Hauler Non-Franchised HaulerSolid Waste Industry Representative (2) Climate Change Organization Non-Profit Recycling Organization Sonoma County Recycling Association League of Women Voters Sierra Club Agriculture Industry (recommending agency - Sonoma County Ag. Commissioner) Chamber of Commerce (recommending agency - Council of C. of C. Directors) Marketing Specialist Scientist **Education Representative Clean Water Organization** Community Representatives (five - one selected by each County Supervisor)

- B. Each member and an alternate shall be identified first by their organization or recommending agency. If there is no organization or recommending agency, the Task Force will make recommendations of qualified and interested individuals to the Board of Supervisors. Failing this recommendation, the Board of Supervisors will appoint from interested parties for this position. The Board shall confirm the appointment of all members. The city representative may be an elected official or staff person. A citizen of the city may serve as an alternate representative.
- C. The term of membership shall be a renewable three-year term.
- D. A member's absence for three consecutive meetings will constitute grounds for review of membership by the Membership Committee.

#### Article V: VOTING

The Local Task Force on Integrated Waste Management shall adopt and adhere to *Robert's Rules of Order* for voting and meeting procedures. A quorum<u>is</u>, defined as seven (7) of the appointed membership<u>and</u> a, <u>majority</u> of the members present shall be required to take action on any agenda item; however, meetings may be held to exchange information with less than a quorum. <u>Actions taken with a quorum</u>, but less than one half of the appointed membership, shall be confirmed by a second vote at the next meeting.

#### Article VI: OFFICERS

- A. The Local Task Force for Integrated Waste Management shall have a Chair, Vice-Chair and Chair Pro Tem.
- B. The duties of the officers are as follows:
  - 1. The Chair shall:

- a. Chair meetings.
- b. Sign letters and correspondence and represent the Local Task Force.
- c. Appoint members as necessary to perform the tasks agreed upon by the Local Task Force.
- 2. The Vice-Chair shall:
  - a. Perform the duties of the Chair in the absence of the Chair.
  - b. Serve as Chair of the Membership Committee.
- 3. The Chair Pro Tem shall:
  - a. Perform the duties of the Chair in the absence of the Chair and Vice-Chair.

#### Article VII: MEETINGS

At the first annual meeting of the LTF, LTF members shall approve a schedule for meetings for the current year. Meetings will generally be held every other month on the second Thursday of the month. Additional meetings may be scheduled throughout the current year as determined by the LTF.

#### Article VIII: ELECTIONS

Elections shall occur each year as the first order of business at the <u>April meetingfirst meeting of</u> the calendar year.

#### Article IX: COMMITTEES

- A. Committees of the Local Task Force on Integrated Waste Management are:
  - Membership Committee. The Membership Committee shall be responsible for review of membership attendance <u>annually</u> to ensure the presence of a quorum. The Membership Committee shall assist in the identification and selection of qualified and interested individuals for membership openings on the LTF.
  - 2. Other Committees shall be created as determined by the LTF.

#### Article X: BYLAWS

The Local Task Force on Integrated Waste Management may adopt, amend, or repeal its Bylaws at any meeting by two-thirds vote of the members present, <u>provided there is a quorum</u>. Any changes of the Bylaws shall be confirmed by the Board of Supervisors and the Sonoma County Waste Management Agency.



Agenda Item #:6.4Cost Center:PlanningStaff Contact:ThigpenAgenda Date:3/15/17Approved by

# ITEM: Approval of MOU for C&D Facility Certification Development Services

#### I. RECOMMENDED ACTION / ALTERNATIVES TO RECOMMENDATION

Staff recommends the Board approve the attached Memorandum of Understanding with the Central Contra Costa Solid Waste Authority and the County of Solano regarding construction and demolition debris certification development services.

#### II. BACKGROUND

The SCWMA periodically performs waste characterization studies to determine the composition of Sonoma County waste, evaluate existing programs, and develop future programs to reduce waste. Construction and demolition (C&D) wastes consistently make up a significant portion of landfilled wastes, and are largely recyclable. Aside from statewide requirements for diverting C&D wastes through the CalGreen building codes, there are no uniform C&D diversion programs in Sonoma County. SCWMA staff believes a prudent first step in reducing C&D waste would be to establish a consistent protocol for evaluating C&D diversion facilities.

The SCWMA entered into a separate MOU with RecycleSmart (a Contra Costa County JPA) and the County of Solano to develop and issue an RFP and evaluate proposals received to develop a protocol. The RFP was issued on July 8, 2016. Two proposals were received and evaluated, resulting in the choice of Tseng and Associates ("consultant") to perform the protocol development work.

#### III. DISCUSSION

The proposed MOU describes the SCWMA's involvement in the regional effort to certify facilities accepting construction and demolition debris materials. The MOU covers the relationship of the partner agencies, cost sharing, termination, and indemnity, among other standard agreement provisions. Per the MOU, RecycleSmart will enter into a contract with the consultant and will be the primary contact with the consultant. The total cost of the agreement is \$30,450; the SCWMA's share will be \$10,150. The term of the MOU is from January 30, 2017 through December 31, 2017.

Under the agreement RecycleSmart will be administering, Tseng and Associates will be developing a protocol, certifying facilities, and publishing the results. Tseng and Associates estimates certification costs to facilities in the range of \$1,750 - \$3,250 per certification. Certification is not expected to occur on an annual basis, and instead may be required upon a significant change in facility operations.

#### IV. FUNDING IMPACT

To date, there have been no costs to the SCWMA other than staff time. Based upon the proposal received by Tseng and Associates, the SCWMA's portion of the cost to develop a regional C&D certification protocol will be \$10,150.

#### V. ATTACHMENTS

Regional C&D MOU Scope of Work Cost and Fee Schedule Attachment A. – Memorandum of Understanding

#### MEMORANDUM OF UNDERSTANDING AMONG THE CENTRAL CONTRA COSTA SOLID WASTE AUTHORITY (RECYCLESMART), THE SONOMA COUNTY WASTE MANAGEMENT AGENCY, AND SOLANO COUNTY REGARDING CONSTRUCTION AND DEMOLITION DEBRIS FACILITY CERTIFICATION DEVELOPMENT SERVICES

This Memorandum of Understanding among the Central Contra Costa Solid Waste Authority ("**RecycleSmart**"), the Sonoma County Waste Management Agency, and Solano County (singularly "**Participant**" and collectively "**Participants**") regarding Construction and Demolition Debris Facility Certification Development Services ("**MOU**" or "**Agreement**") is effective as of <u>January 30, 2017</u>.

#### **RECITALS**

A. The Participants recognize the need to verify and evaluate diversion quantities claimed by facilities accepting Construction and Demolition ("**C&D**") wastes to comply with the CalGreen statewide building codes and local legislation; and

B. The Participants desired to establish a uniform C&D certification protocol that can be used throughout the San Francisco Bay Area region; and

C. The Participants entered into that certain Memorandum of Understanding regarding Issuance of a Request for Proposals ("**RFP**") for C&D Facility Assessment Services on or around June 28, 2016, and jointly issued an RFP for C&D Facility Assessment protocols and assessment services on July 8, 2016; and

D. The Participants received two responsive proposals on or before the end date of the RFP, which was August 12, 2016; and

E. The Participants evaluated the two proposals and rated the proposal from Tseng and Associates the highest; and

F. The Participants wish to enter into a new Memorandum of Understanding to develop a C&D certification protocol with Tseng and Associates.

# NOW THEREFORE, for good and valuable consideration, the amount and sufficiency of which is hereby acknowledged, the Participants agree as follows:

1. <u>Term of Agreement</u>.

The term of this Agreement is from January 30, 2017, through and including December 31, 2017.

#### 2. Cost Sharing.

A. Tseng and Associates (the "**Consultant**") previously proposed to develop the C&D certification protocol for \$30,450.00. All costs of developing the C&D certification protocol will be shared equally between all Participants. Each Participant will review the Consultant's invoices in a timely manner and will remit payment of a one-third portion of the invoiced amount directly to the Consultant within thirty (30) days of the date that Participant receives the invoice.

## 3. <u>Participant's Responsibilities.</u>

A. RecycleSmart will enter into the contract with the Consultant. The contract between the Consultant and RecycleSmart shall require that the Consultant list each of the Participants as an additional insured and indemnify each of the Participants in a manner consistent with the insurance and indemnity provided in favor of RecycleSmart. The contract between the RecycleSmart and Consultant shall be subject to approval by each of the Participants, which approval shall not be unreasonably withheld.

B. RecycleSmart will serve as the primary contact with the Consultant. RecycleSmart will ensure that the invoices received from Consultant have been distributed to all Participants, notify Participants of the progress of project deliverables in a timely manner, conduct the initial review of project deliverables, and coordinate Participants' review of project deliverables

C. The Participants will review all project deliverables in a timely manner. All feedback from the Participants will be shared in writing, discussed, and forwarded to the Consultant.

D. The Participants will assist the Consultant in gaining access to the participating C&D facilities in that Participant's jurisdiction.

4. <u>Intentionally Omitted</u>.

# 5. <u>Termination</u>.

A. Any Participant may terminate its participation in this MOU without cause by giving the other Participants written notice fourteen (14) days in advance of the date that Participant intends to withdraw from the MOU. Any Participant that withdraws from the MOU will be obligated to pay its prorated share of the Consultant's costs up through the date of termination.

B. Any Participant may terminate its participation in the MOU with cause immediately upon giving written notice to the other Participants. The withdrawing Participant will be obligated to pay its prorated share of the Consultant's costs up through the date of termination.

#### 6. <u>Indemnity.</u>

Each Participant agrees to indemnify, defend, protect and hold harmless each of the other Participants, both individually and collectively, from and against any claims, actions, penalties, fines or expenses, resulting in whole or in part from that Participant's actions or inactions with respect to its obligations under this MOU; provided, however, Participant will not be liable to any other Participant for any incidental, indirect, special or consequential damages of any kind arising out of this MOU. The provisions of this section will survive the expiration or earlier termination of this MOU.

## 7. Modifications or Amendments to MOU.

Neither this MOU, nor any rights or obligations hereunder, may be assigned, delegated, transferred or sublicensed by any Participant, by operation of law or otherwise, without the express prior written approval of the other Participants. This MOU cannot be modified orally. With the exception of a change of contact information is section 11, which can be made simply by notifying the other Participants in writing, this MOU may be modified only by a written amendment executed by all Participants. Additional entities may be added to this MOU by such amendment. No additional entities may be added unless they agree to the terms and conditions of this MOU.

# 8. <u>Confidentiality of Information.</u>

Each Participant recognizes that it may have access to information of a proprietary, private or confidential nature owned by another Participant (a "Disclosing Participant."). Each Participant acknowledges that any proprietary, private and confidential information it shares with any other Participant under this MOU must be identified as such at the time of communication. As such, to the greatest extent allowed by law, each Participant that receives or has access to information that has been so identified (a "Receiving Participant") agrees to keep such information in strictest confidence and protect it from disclosure; provided that the parties may disclose such information as required by law. These confidentiality requirements will not apply to (a) information that is publicly known or publicly available, other than as a result of breach of this section 8, (b) information obtained by a Receiving Participant from a source other than a Disclosing Participant, which the Receiving Participant knows is not under an obligation of confidentiality to the Disclosing Participant, (c) information that is independently developed by a Receiving Participant without access to a Disclosing Participant's confidential information, and (d) information already in the possession of Receiving Participant, provided that such information is not known by Receiving Participant to be subject to any legal or contractual obligation of confidentiality owed to Disclosing Participant.

# 9. Intellectual Property Rights.

All rights and intellectual property rights (including copyrights), in any work, including, without limitation, all plans, research results, publications, developments, reports, processes, programs, analyses, website content, and other materials created or developed by or on behalf of the Participants will be licensed to all

Participants on a royalty-free basis. In the event that a Participant withdraws from this MOU prior to the completion of the contract with Consultant, the withdrawing Participant shall be entitled to request and receive copies of all materials as described above that are prepared by Consultant in connection with the Contract, prior to the date of such withdrawal. The withdrawing Participant shall have no rights to such materials prepared after the date of Participant's withdrawal.

#### 10. Compliance with Laws.

Each Participant agrees to comply with all federal, state and local laws and regulations in performance of their obligations under this MOU.

#### 11. Notices.

Any notice or invoice required to be given to the Participants under this MOU must be given in writing and can be transmitted via U.S. Mail, electronic mail, personal delivery, or facsimile. If given via U.S. Mail, notice will be deemed to be give three days after deposit in the U.S. Mail with first class postage affixed. If notice is given via electronic mail or facsimile, it will be deemed to be given upon receipt of notice of successful transmission. If notice is given via personal delivery, it will be deemed given at the time the notice arrives at the Participant's place of business. Notices must be sent to the following addresses:

Central Contra Costa Solid Waste Authority Attn: Bart Carr 1850 Mt. Diablo Blvd., Suite 320 Walnut Creek, CA 94596 925-906-1801 ext. 104 bart@recyclesmart.org

County of Solano Attn: Narcissa Untal 675 Texas Street, Suite 5500 Fairfield, CA 94533 707-784-3172 NUntal@solanocounty.com

Sonoma County Waste Management Agency Attn: Kristen Thigpen 2300 County Center, Ste. B 100 Santa Rosa, CA 94503 707-565-3668 Kristin.Thigpen@sonoma-county.org

#### 12. Non-Discrimination.

With respect to any action taken by any Participant under this MOU, no Participant will discriminate against or grant preferential treatment to any person or firm on the basis of race, sex, color, age, marital status, religion, sexual orientation, actual or perceived gender identity, disability, ethnicity, or national origin.

#### 13. Integrated Agreement.

This MOU represents the entire understanding of the Participants with respect to the matters contained in this MOU. No prior oral or written understanding will be of any force or effect with respect to the matters in this Agreement.

#### 14. <u>Severability</u>.

If any provision in this MOU is found by a court of law to be illegal or unenforceable, the MOU will remain in full force and effect as if that provision, section or paragraph were not written into this MOU, unless the omitted language is integral to the Participants' intention and purpose of entering into this Agreement.

#### 15. <u>Recitals</u>.

The Participants agree that the Recitals are an accurate basis upon with this MOU is made and as such the Participants intend that the Recitals are part of the MOU.

#### 16. <u>No Legal Relationship</u>.

By entering into this MOU, the Participants are not forming, nor do they intend to form a partnership, joint powers agreement or agency, or any other legal entity relationship. Other than the express authorizations and obligations in Sections 2 and 3, above, no Participant is authorized to bind or to act as the agent or legal representative of any other Participant for any purpose, and no Participant is granted any express or implied right or authority to assume or create any obligation or responsibility on behalf of or in the name of any other Participant(s).

**IN WITNESS WHEREOF**, the Participants hereto have caused this MOU to be executed in duplicate by officials who the respective Participants covenant have full authority to execute this MOU.

Signatures appear below.

# CENTRAL CONTRA COSTA SOLID WASTE AUTHORITY

By:\_\_\_\_\_

Title:

Date: \_\_\_\_\_

Approval as to Form:

# SOLANO COUNTY

#### SONOMA COUNTY WASTE MANAGEMENT AGENCY

By:\_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

Ву:\_\_\_\_\_

Title:

Date:\_\_\_\_\_

# SF BAY AREA REGIONAL C&D FACILITY CERTIFICATION PROCEDURE

# **Scope of Work**

The following Scope of Work (SOW) with project "Tasks" (Deliverables) describes, in detail, the services that will be provided by Tseng & Associates to support the design of a procedure to assess C&D Recovery Facility operational effectiveness and diversion rate, on a regional basis. This SOW recognizes member agency needs to meet and exceed State of California waste diversion requirements, and those State and local requirements specific to C&D waste diversion, such as CalGreen diversion requirements. Additionally, this scope recognizes the need to incentivize C&D waste diversion, primarily through satisfying LEED v4 "Construction and Demolition Waste Management Planning" requirements.

#### Contract Oversight.

Oversight and direction of SOW execution will be performed by the core participating public agencies who are the primary funders of this contract. The core participating public agencies are identified within and bound by the Memorandum of Understanding (MOU) entitled, *Memorandum of Understanding Among the Central Contra Costa Solid Waste Authority (RecycleSmart), The Sonoma County Waste Management Agency, and Solano County Regarding Construction and Demolition Debris Facility Certification Development Services*", dated \_\_\_\_\_\_. The contractor will provide updates and take direction from the core participant public agencies ("Core Participants") while executing this scope of work.

The following Task descriptions and associated costs and fees listed in the attached budget/fee schedule are the performance requirements for response by Tseng & Associates, and sub-contractors working for Tseng & Associates, hereinafter referred to in this document as the "**Project Team**". Each Task and sub-task listed is considered a deliverable that must be satisfied by the Contractor and Project Team in order to invoice and receive payment as indicated in the budget schedule.

#### TASK 1: Meetings.

<u>**Task 1a: Initial Project Kickoff Meetings</u>**: Kickoff meetings will be held to review project objectives, finalize the technical approach, determine the optimum methodology to solicit participation from the C&D processing facilities (owner/operators), and level of accuracy and standardization needed. An overview of the detailed site assessment will be provided, including the final use of the data. The kickoff meetings will also finalize the various types of performance metrics and calculation protocols, including the standards and regulatory compliance requirements needed, e.g., time series tracking, alternative calculation (e.g. local) methodologies, etc. Contractor anticipates that there will be at least two meetings, the first being an in-person meeting.</u>

<u>**Task 1b: Follow Up Meetings</u>**: Follow up meetings will be scheduled (once per month or "as needed") to allow the Project Team to update core participant staff and request direction if needed. These update/as needed meetings can be held either in-person or via conference call.</u>

#### Task 2: Program Development.

<u>**Task 2a: Detailed Operational Assessments**</u>. Detailed assessments will be performed on-site by qualified persons employed and managed by the Contractor. The following areas will be addressed and recorded during performance of the assessments:

- 1. <u>Record Facility Identification and Location</u>: Identity and location information will be recorded and checked for consistency with CalRecycle Solid Waste Information System (SWIS) database and Local Enforcement Agency (LEA) records.
- <u>Collect Detailed Facility Description</u> Collect detailed information describing facility total capacity, daily/weekly/monthly processing volumes, materials accepted, and other information determined to be pertinent when developing this assessment. Collected information will be checked for consistency with CalRecycle Solid Waste Information System (SWIS) database and Local Enforcement Agency (LEA) records. Project team will review and evaluate record keeping procedures and data compilation and computational protocols.
- 3. <u>Facility Disposal Fees</u>: Obtain and record the facility fee schedule. If a fee calculation formula or protocol is utilized for specific job or materials basis, a copy will be obtained.
- 4. <u>Detailed Operational Description</u>: A detailed operational description will be generated and compared against the operations plan that is filed as part of the facility's permitting documents. The facility operations will be evaluated for consistency utilizing the same procedures required of an inspection by the local enforcement agency (LEA) staff as described in the minimum state standards (Title 14, California Code of Regulations)
- 5. <u>Photographs</u>: The project team will photograph the facility to provide a photographic documentation of the facility's equipment and operations. Photos will be dated, labeled and compiled for each facility. Photographs will be taken and stored in JPEG format.
- 6. <u>Market Destinations</u>: The project team will compile a list of "end destinations" (market destinations) by different material types. This will require "time stamping" because market destination determines whether the materials or the tonnage are counted as disposal or diversion, and is time sensitive.
- Facility Permitting (SWFP or CDI) & Complaint/Infraction Record: The project team will collect this information from the CalRecycle online SWIS database for regulated facilities. Non-regulated or exempted facilities may not have this data, unless required by local land use or local permit conditions. The facility assessment will summarize the compliance record and provide a summary and response to violations.
- 8. <u>Receipt Examples</u>: The project team will obtain copies of the receipts and/or weight tickets. In evaluating facility operations, the project team will assess documentation flow process on how the receipts are generated, compiled, and reported.
- 9. <u>Mixed Load Acceptance Standards/Thresholds</u>: As part of assessing the acceptance of "mixed loads" (or any input), the project team will identify standards and thresholds for acceptance of mixed waste at the evaluated facility.
- 10. <u>Facility reported diversion rate</u>: The project team will report the diversion rate provided by the evaluated facility for comparison with the diversion rate generated by this assessment procedure.
- 11. <u>Materials Accepted and Processed</u>: The project team's assessment procedures will identify and quantify materials that are accepted by the evaluated facility. The materials will be classified to meet the CalRecycle Uniform Materials Definitions. The project team will utilize standardized protocols (required by statute according to the type of facility). For recycling facilities, the materials must meet the CalRecycle Three-Part Test described in the California Code of Regulations, Title 14, (14 CCR) Division 7, Chapter 3, Article 6.0 et seq. (commencing at section 17400). Specifically, section 17402.5(d) sets forth the Three-Part Test (http://www.calrecycle .ca.gov/LEA/advisories/58/) for recycling facilities, and will be using the appropriate feedstock analysis required by regulations for other types of processing facilities.

<u>Task 2b: Compliance with Regulatory Standards.</u> Assess facilities for special restrictions according to their local land use or permit conditions. Determine if screening procedures are used to insure no prohibited materials are received.

If substandard facility working conditions or hazardous conditions are observed, or land use/zoning irregularities are encountered, an immediate report will be submitted to appropriate authorities as required by state and local regulations, and Core Participants will be notified. <u>Task 2c: Processed Material</u> <u>Disposition, Residuals and Markets and/or End Users</u>. The project team will utilize regulatory-defined "permitting" classifications for various C&D facilities. Non-permitted (or permit exempt) facilities will be placed in a special classification. Verification of end markets/users are based on weigh tickets, contracts, billing, and other verifiable legally/technically defensible document. This approach provides a paper trail with the greatest level of authentication. A separate landfill avoidance disposition data field will be created to determine what is disposal and diversion. <u>Task 3: Facility Assessments</u>

Task 3a: Recruiting Facility Participation. Project Team members will work with Core Participant staff to recruit and educate regional San Francisco Bay Area C&D Recovery Facilities (includes Transfer Stations and MRFs). This task also includes any "customer service" activities before or during the assessment procedure.

**Task 3b: Assessment Procedure**. The procedure for measuring diversion rate will be based on Mass-Balance accounting methodology combined with a operational process mapping technique. This approach will determine a diversion rate based on material input/output over a period not less than six months and will allow for changes in diversion rate definitions as per State regulations/methodologies. This methodology will also take into account systems losses, e.g., moisture losses, aggregated scale errors, etc.

This procedure will be a combination of CalRecycle (a)Three-Part Test, (b) Uniform Materials Definitions, and (c) Diversion Study Guide. Processed material data will be managed allowing the material types and tonnages to be allocated as required to generate an accurate diversion rate for each assessed facility.

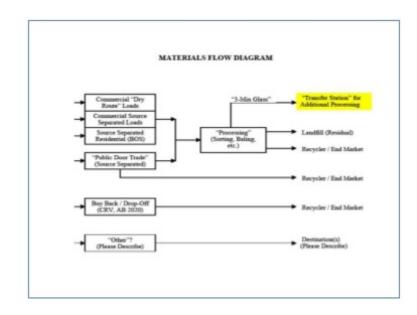
Compilation and calculations will be done on a monthly mass-balance diversion calculation (which allows for in-storage tonnage). Adopting an official diversion calculation protocol enables the data that is generated to be directly utilized in reporting. Data collection will be time stamped to allow for changes in state or local waste diversion requirements.

The project team will take the following approach to determine the most accurate diversion rate. In evaluating diversion rates, the team will:

- a. Review existing data used to calculate the recycling/diversion rate;
- b. Assess how the existing data was collected;
- c. Review various assumptions used;
- d. Review mathematical protocols and reconcile difference (if any);
- e. Review appropriateness (legal compliance, statutory requirements) of the data, assumptions and mathematical formulas (and reference to the regulatory standards);
- f. Determine the defensibility and potential "error range" in the mathematical results; and
- g. Normalize the diversion rate/recycling rate metrics so that they remain accurate over time and can be compared annually under different regulatory requirements.

This approach will make sure that "diversion rate" data and analysis is accurate and technically defensible.

The following figure is an example of a simple Materials Flow Diagram that will map the flow of materials and support a destination-based determination of disposal and diversion as defined by the California Code of Regulations. Flow diagramming for larger, mixed waste processing facilities will incorporate the necessary detail to document the movement and destination of processed materials and support diversion rate determination.



The table below illustrates a simplified mass balance tracking system used for calculation of diversion rate. As with the material flow diagram example, this is a simplified illustration and larger facilities handling mixed material inputs will require greater detail in mass balance tracking of materials entering and leaving the evaluated facilities.

RECY	CLING CENTER DATA		
Month	X Outgoing Tonnage		
ID#	Materials	Tonnage	Notes
1	Trash (Disposal)	470.07	Counts as Residual
2	Recyclables (LA Port, OCC/ONP/Mix)	5,088.85	Recycling Tons
3	3 -Mix Glass/Compost (to "Processing")	563.10	Residual or Not ????
4	Glass (Beneficiation)	94.61	Recycling Tons
5	Cans (to Recycler)	0.00	Recycling Tons
6	CRV Plastic (to Recycler)	118.28	Recycling Tons
7	Outgoing Total	6,334.91	
Three	Part Test 10% Residual Analysis (Destina	tion-Based	Analysis)
8	% Residue (Trash Only)	7.4%	Passes 10% Residual Rule
9	% Residue (Trash + 3-Color Mix)	16.3%	Fails 10% Residual Rule

This deliverable requires that each C&D processing facility will have a process flow diagram and mass/balancing tracking and accounting as illustrated in the tables above. Disposal and diversion classifications will be tied to a regulatory reference.

<u>On-Site Assessments</u>. In addition to developing the methodology and procedures to calculate facility diversion rates, the Project Team will be responsible for conducting on-site facility assessment and follow-up analysis that will support diversion rate calculation. This will include:

- Maintaining qualified personnel (employees or contractors) in the Bay Area region to conduct assessment visits, as needed, throughout the year.
- Provide a range of on-site assessments based on facility size (volume of material processed) and type(s) of materials processed.
- Conducting assessments within fourteen days (14) of initial application.
- On-site assessments, documentation and diversion rate determination will be performed using the methodology described in this SOW, including LEED accreditation when requested.

Cost for site assessments will be paid entirely by the assessed facility according to the fees schedule established in the attached **Budget & Fee Schedule**.

<u>**Task 3c: LEED Credits.</u>** Data collection will be adaptable and responsive to CalGreen and LEEDv4 accreditation diversion requirements. LEEDv4 waste management credits and CalGreen waste diversion requirements shall be incorporated into the assessment and diversion calculation procedures. The parts of the LEEDv4 or CalGreen calculations for diversion reporting that are not consistent with the CalRecycle or local government/jurisdiction reporting standards will have their own specific data fields. Data field and data structure will be designed at the beginning of this project to accommodate both LEEDv4 and CalGreen requirements.</u>

In addition to existing LEEDv4 waste management credit, the United States Green Building Council (USGBC) 3<sup>rd</sup> Point "Pilot Credit" will be explored, and based on exploratory findings and acceptance by the USGBC, will be added to the LEEDv4 waste management credit. Core Participants acknowledge that this may require a proposal to USGBC requesting their approval to add 3<sup>rd</sup> point credit for those facilities who wish to receive the maximum LEED waste management accreditation available.

<u>**Task 3d: Issuance of Findings/Certification**</u>. Creation and issuance of the final certification ("Certificate") and supporting/attached reference data that establishes the successful completion of the assessment process by the certified facility.

#### Task 4. Other Actions and Services to Enhance Evaluation Process

The following tasks will enhance the evaluation process and provide additional data for the participating local agencies:

**Task 4a**: **Master Database/Data Retention**. To compile the assessment data and allow local agency staff to query facility information, performance metrics, generate comparative data, determine current and future infrastructure capacity to process waste.

**Task 4b: Extensive Photo-Documentation**. To document facility operations beyond the photographic record of facility that would be done on the site assessment.

**Task 4c: Develop a semi- annual standardized re-certification review process**. Procedure description for semi-annual recertification and provide local agency staff training.

**Task 4d: Develop Time-Series Linked Database**. Development of a master time-series linked database which would compile the assessment data and allow query of facility information, performance metrics, generate comparative data, and determine current and future infrastructure capacity to process waste.

**Task 4e:** Stakeholder Workshops. Develop and conduct two (2) workshops for interested parties (solid waste transfer and C&D processing facility operators, local government, waste management businesses) to

inform regarding the certification process, take questions and comments, and provide response. Questions and comments will be analyzed to determine if they can improve the performance of this procedure.

Activity	<b>Completion Month</b>
Notice to Proceed	TBD
Kick Off Meeting -Task 1 (In-Person)	March 2017 – Date TBD
Kick Off Meeting Follow Up - if Needed (CC)	March 2017 – Date TBD
Monthly Update (CC)	April 2017 – Date TBD
Monthly Update (CC)	May 2017 – Date TBD
<b>Complete 1<sup>st</sup> draft deliverables for Program Development (Task 2) and Facility</b> <b>Assessments (Task 3).</b> Review during monthly Update Meeting (CC)	June 2017 – Date TBD
Stakeholder Mtg. #1	June 2017 – Date TBD
Review comment response from Stakeholder Mtg. #1 during Update Meeting (CC)	July 2017 – Date TBD
<b>Complete 1<sup>st</sup> draft deliverables for "Other Actions and Services" (Task 4)</b> . Review deliverables during monthly Update Meeting (CC)	July 2017 – Date TBD
Prep Stakeholder Mtg. #2	August 2017 – Date TBD
Stakeholder Mtg. #2 / Solicit Facility Participation	Sept 2017 – Date TBD
Review response to comments from Stakeholder Mtg. #2	Sept 2017 – Date TBD
<b>Review final deliverables for Tasks 2/3/4 and comment</b> . Discuss/plan Pilot Phase contracting & contract format at monthly Update Meeting (CC)	Oct 2017 – TBD Date
Final Review or assessment methodology for completion & acceptance	Oct 2017 – TBD Date
Complete new/individual contracting with Tseng & Assoc. for Pilot Period	Oct 2017 – TBD Date
Commence Pilot Period	Jan 2018 – December 2018

**Cost & Fees**. The attached Cost & Fee Schedule (Attachment A) lists all costs that will be paid by the Core Participating Public Agencies to the Project Team for development of the methodology and procedures used for facility certification. The Cost & Fee Schedule also lists the fees that will be charged by the Contractor for assessment services and these fees will be paid by the assessed facility. It is the responsibility of the Contractor to clearly state the fee requirement and receive confirmation from the assessed facility of the fee payment. The Core Participating Public Agencies assume no responsibility to pay facility assessment fees left unpaid by the assessed facility(s).

Cost & Fee Schedule \*All exhibited costs are all-inclusive and are "Not to Exceed".

Tasks	Activity	Cost (Local Agencies)	Fees (Assessed Facilities)	Comment
Task 1a/b	Kickoff & Follow Up Meetings	\$5,000		
Task 2	Program Development	\$6,500		
Task 2a	Detailed Operational Assessment			
Task 2b	Compliance with Regulatory Standards	and the second se		
	Process Materials Disposition, Residuals and Markets			
Task 2c	and/or End User			
Task 3	Facility Assessments			
Task 3a	Recruiting Facility Owner/Operator Participation	\$1,500		
	Site Assessment (No Diversion Rate			
Task 3b	Determination)		\$1,000	Small Sized Facility accepting source separated materials
Task 3b	Site Assessment - Diversion Rate Determination		\$1,750	"Small Sized" Mixed Waste Facilities
			and the second	"Medium
Task 3b	Site Assessment - Diversion Rate Determination		\$2,250	Sized" Mixed Waste Facilities
Task 3b	Site Assessment - Diversion Rate Determination		\$2,750	"Large" Mixed Waste Facilities
Tack 25				
Task 3b	On-site / In-Person Visit		\$500	Optional & added to site assessment fee if required Includes both LEEDv4 waste management credit and 3rd
Task 3c	LEED Credit Determinaton	\$1,500		point "pilot credit" Included in Rate Determination Fees for two (2) point credit. For three (3) point credit, contractor will work with USGBC staff to discuss the standards and additional performance metrics of this specific program that is needed to qualify as a "pilot (and incorporate new requirements into the existing two point protocols)
Task 3d	Issuance of Findings/Certification	\$150		
Task 4	Other Actions & Services			
Task 4a	Master Database / Data Retention	\$1,500		
Task 4b	"Extensive" Photo-documentation		\$100	Per facility (Optional)
Task 4c	Semi Annual, Standardized "certification" review procedure	1	IF REQUESTED, E. Tseng and Associates can conduct the recertification reviews. Recertification review costs by document via electronic review only: Small sized facility \$250, Small sized Mixed Waste Facilities \$450, Medium Sized Mixed Waste Facility, Medium Sized Mixed Waste Facility \$550, and Large Mixed Waste Facility \$750. If on- site verification/certification is needed add \$500 per facility.	Develop semi-annual standardized "certification" review procedure & provide training class for participating local agency staff
Task 4d	Develop Time-Series Linked Database	\$8,800		Compile assessment data to allow query of facility information, performance metrics, generate comparative data, and determine current and future infrastructure capacity to process waste, etc. one training session
Task 4e	Stakeholder Workshops	\$3,000		Conduct two (2) workshops to inform intersted parties regarding the certification process, take questions and comments analysis to determine improvements for certification procedure performance.
TOTAL:		\$30,450		



Agenda Item #:6.5Cost Center:Yard DebrisStaff Contact:CarterAgenda Date:3/15/2017Approved By:

# ITEM: Approval of Scope of Work for Home Composting RFP

#### I. RECOMMENDED ACTION / ALTERNATIVES TO RECOMMENDATION

Staff recommends the Board approve of the attached Scope of Work for the Home Composting Request for Proposals (RFP) and direct staff to issue the Home Composting RFP.

#### II. BACKGROUND

The SCWMA has had a program to educate Sonoma County residents about the benefits of composting at home since 2007. The University of California Cooperative Extension/Master Gardeners (UCCE) has been providing this service through a series of agreements for the duration of this program. The current agreement with the UCCE expires on July 1, 2017. The UCCE provides summary reports and evaluation of the program each year, and staff believes there is value in continuing this program.

#### III. DISCUSSION

Staff has developed a scope of work for providing the educational services of this program as an attachment to this item. As staff would prefer to avoid any gaps in service, staff proposes to issue the RFP by April 1, 2017, receive proposals by May 1, 2017, and, depending on the number of proposals and complexity of evaluation, provide a recommendation for the Board of Directors on contractor selection at either the May 17, 2017 meeting or the June 14, 2017 SCWMA Meeting. The agreement would be effective July 1, 2017.

#### IV. FUNDING IMPACT

The Draft FY 17-18 Budget includes \$28,000 for this project. Actual costs will depend on the proposals received through the RFP.

#### V. ATTACHMENTS

Home Composting Program Scope of Work

# Home Composting Request for Proposals

# Exhibit A

# Scope of Work

Contractor shall provide the staffing and educational outreach materials to inform Sonoma County residents of the benefits, materials, and effort involved in composting and vermicomposting at home. Contractor shall submit a proposal which details the proposed program, Contractor's experience with similar outreach programs, the schedule for performing the work, how participation will be driven, how participants will be encouraged to take action, how the program will be self-evaluated, the budget for the program, and the level of involvement required by Sonoma County Waste Management Agency (SCWMA) staff.

Contractor shall provide these services in locations convenient for the information to be disseminated to diverse audiences such as farmers markets, fairs and expositions, schools, libraries, and other community gatherings. All events must take place in Sonoma County.

To enable the SCWMA to evaluate potential Home Composting Contractor proposals, please address each of the items below. The RFP evaluation committee will evaluate the Proposals based on completeness of answers to the items below and use of the following scoring criteria. Proposals must score at least 75 points to be considered for the agreement.

- (1) (10 points) Overview: Please provide an overview for your proposed Home Composting/Vermicomposting Program. Will resources be developed and/or presentations delivered in Spanish as well as English? Will events occur in each City/Town?
- (2) (**10 points**) Experience: Please describe your qualifications and experience providing educational outreach to Sonoma County residents. Please include home composting and/or vermicomposting educational outreach experience as well.
- (3) (10 points) Schedule: Please describe your outreach schedule. Would the program run year-round? How much time is needed before the first outreach event?
- (4) (**15 points**) Participation: Please describe your approach to driving participation to these educational events. What participation goals are you setting per event and per year?
- (5) (20 points) Taking Action: How will you motivate participants in these events to take personal action to compost or vermicompost at home? What resources will be developed?
- (6) (**15 points**) Evaluation: How will you measure whether participants took action and how much waste they reduced through that action? How will you measure whether participants kept the practices up over time?

- (7) (15 points) Budget: How much do you propose to charge the SCWMA for providing this service? Please include all aspects of the program for which reimbursement would be sought (e.g. staff time, printing costs, location reservations, entry fees, etc.).
- (8) (5 points) SCWMA Participation: How much SCWMA staff involvement will be required?



Agenda Item #:6.6Cost Center:HHW/EducationStaff Contact:Scott/ThigpenAgenda Date:3/15/2017Approved by:Staff Contact:

# ITEM: Approval of Scope of Work for Spanish Language Outreach RFP

# I. RECOMMENDED ACTION / ALTERNATIVES TO RECOMMENDATION

Staff recommends the Board approve of the attached Scope of Work for the Spanish Language Outreach Request for Proposals (RFP) and direct staff to issue the Spanish Language Outreach RFP.

# II. BACKGROUND

Spanish Language Outreach is one of the objectives in the Countywide Integrated Waste Management Plan (ColWMP) to encourage waste diversion in non-English speaking communities, as Spanish-speakers represent a significant percentage of the Sonoma County population. The SCWMA entered into an agreement with C2 Alternative Services (C2) in 2012 to provide Spanish language outreach services on behalf of the SCWMA and to assist SCWMA staff with translation of SCWMA materials and resources. The agreement's term expires on June 30, 2017.

# III. DISCUSSION

Staff has developed a scope of work for providing Spanish language outreach services as an attachment to this item. As staff would prefer to avoid any gaps in service, staff proposes to issue the RFP by April 1, 2017, receive proposals by May 1, 2017, and, depending on the number of proposals and complexity of evaluation, provide a recommendation for the Board of Directors on contractor selection at either the May 17, 2017 meeting or the June 14, 2017 SCWMA Meeting. The agreement would be effective July 1, 2017.

# IV. FUNDING IMPACT

Currently, \$25,000 is allocated for this program with the existing contractor and scope of services. Staff has allocated \$25,000 in the Education Fund in the proposed budget to continue this program.

# V. ATTACHMENTS

Scope of Work for Spanish Language Outreach RFP

# SPANISH LANGUAGE OUTREACH RFP

# Scope of Work

# Exhibit A

Sonoma County's Spanish speaking population continues to grow, with Spanish speaking residents comprising around 25% of Sonoma County's population. The Countywide Integrated Waste Management Plan objectives include identifying effective communication strategies and programs to encourage solid waste and oil recycling in non-English speaking communities. The Sonoma County Waste Management Agency (SCWMA) currently provides a dedicated phone number to link Spanish speakers with a bilingual resources via our "Eco-desk" hotline. SCWMA seeks to enter into an agreement with a contractor to continue that service, as well as provide recycling information and encouragement to Spanish speakers county-wide.

To enable the Sonoma County Waste Management Agency (SCWMA) to evaluate potential Spanish Language Outreach proposals, please address each of the items below. The RFP evaluation committee will evaluate the Proposals based on completeness of answers to the items below and use of the following scoring criteria. Proposals must score at least 75 points to be considered for the agreement.

- (10 points) Experience: What is your experience conducting bilingual Spanish language outreach specific to solid waste and recycling? What is your experience conducting bilingual Spanish language outreach specific to motor oil and oil filter recycling? What is your experience auditing oil recycling centers and working with grant reporting requirements? If you are planning to use subcontractors for this program (including staffing, traditional media advertising, and social media advertising), please describe their experience and qualifications.
- 2. **(15 points) Eco-Desk**: One component of SCWMA's mission is to be a resource for recycling questions. The SCWMA has the capability to redirect calls to our Eco-Desk hotline to a mobile phone. How would you manage Spanish language Eco-desk phone calls? What are the qualifications of your staff answering these calls?
- 3. **(15 points) Media:** What is your experience with traditional, social, and emerging media and how would you implement a campaign targeting Spanish language speakers?
- 4. **(20 points) Community Engagement and Education**: How would you engage Spanish-speakers at events and increase awareness of recycling, composting, motor oil recycling, hazardous waste and e-waste options within Sonoma County? What other ways do you intent to educate the Spanish-speaking community in Sonoma County? What specific training do you and/or your staff bring to recycling outreach? How would you staff bilingual events? Please provide a work plan indicating how you would propose to accomplish these engagements.

- 5. **(5 points) Grant Reports**: What is your experience in grant reporting? Explain the types of reports you have submitted and the duration of the grant.
- 6. **(10 points) Evaluation:** How will you measure participation and effectiveness of your campaigns?
- 7. **(15 points) Budget**: Assuming all of the above elements, please provide a detailed budget including categories for staff time, printing, event fees, etc.
- 8. **(5 points) Translation Services**: If necessary, would you be able to provide Spanish translation services for our English outreach materials? Please provide an hourly rate.
- 9. (5 points) SCWMA Participation: How much SCWMA staff involvement will be required?



Agenda Item #:6.7Cost Center:HHWStaff Contact:ScottAgenda Date:3/15/2017Approved By:

# ITEM: Approval of Scope of Work for Used Oil Program Management RFP

# I. RECOMMENDED ACTION / ALTERNATIVES TO RECOMMENDATION

Staff recommends the Board approve of the attached Scope of Work for the Oil Program Coordination Request for Proposals (RFP) and direct staff to issue the Oil Program Coordination RFP.

# II. BACKGROUND

The SCWMA has held agreements with C<sup>2</sup> Alternative Services since 2003 to audit oil recycling centers and coordinate oil recycling publicity and programs. C<sup>2</sup> Alternative Services assists Agency staff to accomplish the goals of the Used Oil Recycling Program, which is currently funded under the Payment Program (OPP) from the Department of Resources Recycling and Recovery (CalRecycle). The current agreement with C<sup>2</sup> Alternative Services was executed in 2012 and expires June 30, 2017.

# III. DISCUSSION

Staff has developed a scope of work for providing services for the oil program as an attachment to this item. As staff would prefer to avoid any gaps in service, staff proposes to issue the RFP by April 1, 2017, receive proposals by May 1, 2017, and, depending on the number of proposals and complexity of evaluation, provide a recommendation for the Board of Directors on contractor selection at either the May 17, 2017 meeting or the June 14, 2017 SCWMA Meeting. The agreement would be effective July 1, 2017.

# IV. FUNDING IMPACT

The Agreement to Audit Oil Recycling Centers and Coordinate Oil Recycling Publicity and Programs will be funded with OPP funds. The Agency was awarded \$149,953.00 through OPP7. All funds shall be available for expenditure until June 30, 2018. It is expected that the Agency will continue to receive OPP funds annually, though funds may be reduced as early as FY 2020-21.

Historically \$65,000 is allocated to the Oil Contractor for this Agreement through the Household Hazardous Waste Professional Services budget.

Since this Agreement is reliant on the OPP funds from CalRecycle which are allocated annually, the selected Proposer may only expend the budget for the then-current fiscal year (July 1 to June 30), regardless of the total value of this Agreement.

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#### v. ATTACHMENTS

Scope of Work for Used Oil Program Management RFP 2017

2300 County Center Drive, Suite B 100, Santa Rosa, California 95403 **Phone:** 707.565.2231 **Fax:** 707.565.3701

# **Used Oil Program Management Request for Proposals**

# Exhibit A

# **Scope of Work**

Contractor shall assist Agency staff to accomplish the goals of the Used Oil Recycling Program, which is funded by the Department of Resources Recycling and Recovery's (CalRecycle) Oil Payment Program (OPP). The tasks to be addressed include site visits and data gathering for certified collection centers (CCCs) in Sonoma County, as required by CalRecycle; assist CCCs with various aspects of the program; publicity & education on recycling of used motor oil and filters; liaison with related programs; and assist with reporting requirements to CalRecycle

To enable the Sonoma County Waste Management Agency (SCWMA) to evaluate potential Oil Program Coordination proposals, please address each of the items below. The RFP evaluation committee will evaluate the Proposals based on completeness of answers to the items below and use of the following scoring criteria. Proposals must score at least 70 points to be considered for the agreement.

- (1) (**15 points**) Overview: Please provide an overview for your proposed Oil Program and the services you will offer. Will resources be developed and/or presentations delivered in Spanish as well as English?
- (2) (**10 points**) Experience with Oil: Please describe your qualifications and experience providing oil program coordination. Include experience auditing CCCs as well as outreach & education experience for used motor oil & oil filter recycling. If you are planning to use subcontractors for this program (including staffing, traditional media advertising, and social media advertising), please describe their experience and qualifications.
- (3) (5 points) Experience with Government: Please describe your experience working with government agencies. Include agency name, dates, and a reference.
- (4) **(5 points)** Familiarity: Please describe your level of familiarity with CalRecycle's Oil Payment Program as well as oil recycling activities in Sonoma County.
- (5) (5 points) Participation: Describe your approach to increasing & maintaining the volume of CCCs in Sonoma County.
- (6) (20 points) Outreach: For this section, please provide a plan for both the English and Spanish speaking population. How will you inform the public of the importance of recycling used oil & filters and the locations of oil collection centers? Describe outreach methods including but not limited to community engagement, radio, print, TV, social media, and other platforms. How will you develop creative ads, posts, and placement for these platforms? Please describe your experience with website content management systems. Please also include how you will evaluate the effectiveness of the outreach campaigns.

- (7) (**10 points**) Evaluations: How will you measure how well CCCs are serving the public and what kind of support will you offer them? Please include information about site visits, data gathering, and liaison services as they relate to CalRecycle's requirements.
- (8) (**10 points**) Reports: Please describe the level of involvement you will offer to the Agency relating to the OPP annual report, OPP expenditure report, progress reports, outreach reports, and record keeping.
- (9) (**15 points**) Budget: How much do you proposes to charge the SCWMA for providing these services? Please include all aspects of the program for which reimbursement would be sought.
- (10) (5 points) SCWMA Participation: How much SCWMA staff involvement will be required?



Agenda Item #:6.8Cost Center:HHWStaff Contact:ScottAgenda Date:3/15/2017Approved By:

# **ITEM:** Support for DEA Take Back Events

# I. RECOMMENDED ACTION / ALTERNATIVES TO RECOMMENDATION

Staff recommends the Board encourage their respective law enforcement agencies to participate in the National DEA Take Back Event on April 29, 2017 from 10 AM – 2 PM.

# II. BACKGROUND

The Drug Enforcement Administration (DEA) periodically sponsors National Prescription Drug Take-Back Days around the country. These Drug Take-Back events aim to provide a safe, anonymous, convenient, and ecologically responsible method of prescription drug disposal while also educating the public about the potential for abuse of medications.

The DEA and Agency Staff invite local law enforcement agencies to host collection sites in order to provide a safe and legal disposal option for prescription drugs, including controlled substances. Of the 17 permanent safe medicine disposal sites across Sonoma County, none of them are currently able to accept controlled substances, leaving an underserved and important role for the take-back events.

In the past, Healdsburg Police, Petaluma Police, and CHP in Rohnert Park have hosted collection sites. However, there were no participating locations in Sonoma County for the last DEA Take-Back event on October 22, 2016.

# III. DISCUSSION

Law enforcement agencies that wish to host a collection site may contact Steve Buzzeo at the DEA by calling 415-436-7463 or contact Agency staff, Courtney Scott, for more information.

Controlled, non-controlled, and over the counter substances may be collected. Solid dosage pharmaceutical products and liquids in consumer containers may be accepted. Illicit substances such as marijuana or methamphetamine are not a part of this initiative and should not be placed in collection containers. If an individual attempts to surrender an illicit controlled substance, law enforcement personnel should handle such material as abandoned property or in accordance with their department policy.

A law enforcement officer must remain with the drug disposal box at all times during the event.

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# IV. FUNDING IMPACT

Collection bin, waste transport, disposal, and advertisement are supplied by the DEA at no charge to the law enforcement agencies. Staff time may be applicable.

# V. ATTACHMENTS

DEA Instructions for the National Take Back Initiative XIII for April 29, 2017

# National Take Back Initiative XIII

# For

# April 29, 2017

# **Collection Day Protocols**

- State and local law enforcement agencies will host one or more collection sites at locations of their choosing. Locations should be selected that provide easy access and available parking.
- Controlled, non-controlled, and over the counter substances may be collected. The general public is often unaware of the distinction in medication status.
- Collection efforts may be combined with community drug awareness activities and involve the distribution of brochures and other information.
- This program is anonymous and all efforts should be made to protect the anonymity of individuals disposing of medications. No questions or requests for identification should be made.
- Participants may dispose of medication in its original container or by removing the medication from its container and disposing of it directly into the disposal box. If an original container is submitted, the individual should be encouraged to remove any identifying information from the prescription label.
- No effort should be made by law enforcement personnel to count, inventory, or log medications.
- All solid dosage pharmaceutical product and liquids in consumer containers may be accepted. Liquid products, such as cough syrup, should remain sealed in their original container. The depositor should ensure that the cap is tightly sealed to prevent leakage.
- Intra-venous solutions, injectibles, and syringes will not be accepted due to potential hazard posed by blood-borne pathogens.
- Illicit substances such as marijuana or methamphetamine are not a part of this initiative and should not be placed in collection containers. If an individual attempts to surrender an illicit controlled substance, law enforcement personnel should handle such material as abandoned property or in accordance with their department policy.

- All participants must retain possession of their own medication during the surrender process. Law enforcement personnel should not handle the medications at any time.
- <u>A law enforcement officer must remain with the drug disposal box at all times.</u> Collected pharmaceutical products should be handled as drug evidence with law enforcement custody to safe-guard the surrendered material.
- If you need additional collection boxes, you are authorized to use a container approved by your department as part of its standard operating procedures.
- At the conclusion of the event, a law enforcement officer will seal the drug disposal boxes in accordance with your agency's policy and procedure. It is recommended that the box be sealed with tamper-evident tape or evidence sticker. Each box should be labeled as "Miscellaneous Pharmaceuticals" to be turned over to DEA."
- The drug collection boxes should then be returned to your police department and stored per your department's standard operating procedures for safe keeping and temporary storage, **or until they are turned over to DEA**.
- No hazardous materials or waste, firearms, or any other items other than pharmaceuticals will be accepted or disposed of at the collection sites.

\*Please ensure all boxes are taped, marked with agency name and weight in pounds and turned into DEA as soon as possible. Please coordinate submitting your collections with your local DEA point of contact in your AOR.



Agenda Item #:7Cost Center:ContingencyStaff Contact:CarterAgenda Date:3/15/2017Approved By:

# ITEM: Discussion and Possible Action on Franchise Agreement Assignment Assistance

# I. RECOMMENDED ACTION / ALTERNATIVES TO RECOMMENDATION

Staff recommends the Board authorize the Executive Director to enter into an agreement with a contractor to perform franchise agreement assignment assistance.

# II. BACKGROUND

All jurisdictions in Sonoma County, with the exception of the City of Sonoma, currently have Franchise Agreements with the Ratto Group of Companies (North Bay Corporation, Redwood Empire Disposal, Santa Rosa Recycling and Collection, Petaluma Refuse and Recycling, Rohnert Park Disposal, etc.). It has been reported in the Press Democrat and confirmed by Ratto Group representatives, that Recology is considering purchasing the Ratto Group and its assets, including the exclusive right to service garbage, recycling, and yard debris containers as described by the Franchise Agreements. At the February 15, 2017 SCWMA Board meeting, a Board member expressed interest in the SCWMA playing a role in performing the due diligence on the potential assignment of the franchise agreements.

# III. DISCUSSION

Assignment of the franchise agreements is not automatic, and the Cities and County have rights in that process. None of the agreements are identical, but there are some synergies to be gained by taking a regional review rather than nine individual reviews. Staff proposes to review the franchise agreements (nine would be affected), review the plans of the Ratto Group and Recology when there is a request for assignment, and report back to the Board how assignment would affect the Franchise Agreements and what actions the Cities and County could take.

Staff contacted staff members who handle solid waste for their respective jurisdictions to gauge whether there was interest in this idea, and the results were mixed. Some were interested in not duplicating efforts, as there would be similar questions asked by all involved. Others felt that the due diligence was ultimately their responsibility and that the SCWMA had higher priorities at this time.

If the Board is interested in pursuing this project, staff recommends the Board delegate authority to the Executive Director to enter into an agreement with a consulting firm to perform the tasks described in this report, with a budget of \$25,000 and a goal of project completion by July 2017 (though this may be impacted by the assignment schedule and when information becomes

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available). If the assignment requests do not occur, staff would not initiate this project.

# IV. FUNDING IMPACT

Staff proposes to use the Contingency Reserve Fund to cover the costs of this project. Staff estimates a budget of \$25,000 should be sufficient for this project. This project was not incorporated into the Draft FY 2017-18 Budget, so allowing this expenditure would reduce the available fund balance listed in that item.

# V. ATTACHMENTS

None



Agenda Item #:8Cost Center:AllStaff Contact:CarterAgenda Date:3/15/2017Approved By:

# ITEM: Discussion and Possible Action on the 2017-18 SCWMA Draft Budget

# I. RECOMMENDED ACTION / ALTERNATIVES TO RECOMMENDATION

Staff recommends the Board provide feedback on the FY 17-18 Sonoma County Waste Management Agency Draft Budget with direction to return at the April 19, 2017 Agency meeting for final approval.

# II. BACKGROUND

The approval of the Work Plan outlining the contractor and staff costs for individual programs and planned projects is the first step in the budget development process. Direction was given to staff regarding that document by the Board at the February 15, 2017 Agency meeting.

The preparation of the Agency's annual budget then begins with direction and approval by the Board of a Draft Budget, establishing funding guidelines and other parameters necessary to integrate the Agency's annual budget with the County's budget, accounting and audit process. The last step is the approval, with a required unanimous vote, of the Final Budget prepared and presented by staff. The Final Budget takes any comments, questions or directions resulting from the presentation of the Draft Budget into consideration.

# III. DISCUSSION

Information for this discussion can be found in the Explanation and Details and History sections of the FY 17-18 Draft Budget.

The FY 17-18 Draft Budget is similar to the FY 16-17 Final Budget in maintaining the core SCWMA programs as similar levels, with a few exceptions. Waste disposal is trending upward, so this budget reflects the increased revenue due to the increased disposal. CPI adjustments increased the cost of the SCWMA's organics program (hauling and composting of wood and green waste at the Redwood Landfill compost facility, Cold Creek, Northern Recycling compost facility, and Jepson Prairie Organics), so staff has included a recommended \$2 per ton increased of the SCWMA's wood waste and yard debris tipping fee. If approved by the Board in a future Board meeting, the fee would increase from \$58 per ton to \$60 per ton.

The other most significant differences in the proposed budget and the current fiscal year budget are in the HHW Operating and Contingency Reserves. In the Work Plan presented at the February 15, 2017 SCWMA Board meeting, staff proposed projects to rebrand the SCWMA to create an identity that supports the SCWMA's mission and clarify its role, redesign the SCWMA website to

make it a more user-friendly resource for the public, staff, and SCWMA partner organizations, research on new model ordinances, vehicle replacement, an internship program, and continued exploration of a North County HHW facility. These projects have increased costs in both of the aforementioned reserve funds, but staff notes that event with the additional costs, the HHW Operations Reserve Fund is above the funding goal established in the Reserve Policy, and the Contingency Reserve is estimated to finish the FY 17-18 Fiscal Year moderately below the funding goal.

# Explanation of Notable Differences Between FY 2016-17 and FY 2017-18

# Revenues

# <u>County of Sonoma (Tipping Fee and Surcharge Revenue)</u> The FY 17-18 Budget includes \$227,250 of additional revenue in the account due to increasing garbage disposal trends.

# Transfers In – Within a Fund

Staff proposes transferring surplus funds from the HHW Fund to the Contingency Fund this Fiscal Year to help offset the costs of additional programs proposed in the Contingency Fund.

# Expenditures

# Administration Services

The SCWMA is expected to be fully staffed in FY 17-18, the costs reflect a 3% Cost of Living Adjustment, which went into effect March 2017, and staff has proposed an internship program. All of these factors contribute to the increased cost in this account.

# Legal Services and Outside Counsel-Legal Advice

The FY 16-17 Budget included funding for litigation defense; the litigation was settled so additional funding is unnecessary and was not included in the proposed budget.

# **Other Professional Services**

The costs in this account have increased to reflect increased grant expenditures expected in the upcoming fiscal year for the CalRecycle funded Oil Payment Program and City County Payment Program.

# Contract Services

This account recognizes increased costs with the organics program (hauling and disposal) and the proposed Contingency Fund projects (website, rebranding, vehicle, Northern County HHW Site Feasibility).

# **County Services**

County staff informed SCWMA staff that the County had not been passing along overhead costs related to a number of County charged to the Department of Transportation and Public Works such as County Administrator's Office, Board of Supervisors, Financial System, Office Space, Building Maintenance, and Human Resources. These additional costs amount to a \$70,300 increase over the previous fiscal year.

# **Opportunity Cost Analysis**

During the Work Plan discussion, staff was directed to discuss the opportunity costs of the additional reserves expenditures. Staff has included the Reserve Policy as an attachment to this staff report, and has listed the expected fund balance compared to the fund balance goal for each fund in the History and Fund Balance attachment. The fund balance for each fund is projected to be positive and will be above the fund balance goal with the exception of the Contingency Fund, which is estimated to be \$60,634 below the goal, which is acceptable to staff considering the projected fund balance of \$88,293 for the Contingency Reserve at the end of FY 17-18.

The above information aside, staff believes the proposed projects are directly aligned with the SCWMA's purpose and are investments in the SCWMA's ability to provide excellent service to Sonoma County residents, businesses, and partner organization going forward. Staff is not foregoing any Board-directed projects it has the staff to manage by proposing the projects in this budget.

Additional programs or supplementing existing programs would require additional staff. An additional Waste Management Specialist would cost approximately \$140,000 per year (salary and benefits). In general, staff recommends increased revenues to cover increased expenditures, and increasing the SCWMA tipping fee surcharge is the most obvious mechanism to cover additional staffing costs. Each additional staff member would require increasing the surcharge amount by approximately \$0.35 per ton. In the attached budget, staff has not requested a surcharge increase to allow for additional staff.

# **Conclusion**

This budget reflects the direction given to staff in the FY 2017-18 Work Plan and reflects the level of effort required to implement SCWMA programs. Between all funds, staff estimates a net cost of this budget (reduction of fund balances) in the amount of \$306,086 for the Fiscal Year, all of which occurs in the SCWMA's Reserve Funds. As all of the Reserve funds remain close to Reserve Fund goals or above those goals, staff believes it is a sensible budget which reflects the direction given to staff during the Work Plan discussion at the February 15, 2017 Meeting.

Staff recommends the Board provide feedback on this budget with direction for staff to return at the April 19, 2017 Agency meeting for final approval.

# IV. ATTACHMENTS

Explanations and Details History and Fund Balances Reserve Policy

#### FY 17-18 SONOMA COUNTY WASTE MANAGEMENT AGENCY SUMMARY

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4228 State Other Funding   0   0   150,000   142,000   0   0   0   0   0   0   220,000   228,		78101	78102	78104	78107	78108	78103	78105	78106	78109	Funds	Budget	Diff.
12201   County of Somma*   240,000   4,860,000   1,482,475   375,827   54,999   0   0   0   6,753,300   6,723,300   6,00   0	REVENUES	alf in a star		Sector States									
44002   Unterest on Pooled Cash   1.320   3.606   1.522   102   11.051   349   8.728   995   10.71   30.323   00.30     44050   Unstable   0	42358 State Other Funding	0	0	150,000	142,000	0	0	0	0	0	292,000	289,341	1%
4402   Unreast on Pooled Cash   305   3,555   3,000   1,522   11,021   11,051   349   8,728   945   30,271   30,232   0%     44030   Unreasted Gains and Loss   0	42601 County of Sonoma	240,000	4,680,000	1,402,475	375,827	54,999	0	0	0	0	6,753,300	6,526,050	3%
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44300   Miscellaneous Revenue   0 <td>46003 Sales - Non Taxable</td> <td>0</td> <td>0%</td>	46003 Sales - Non Taxable	0	0	0	0	0	0	0	0	0	0	0	0%
46400 Miscellaneous 6 0		0	0	230,308	29,828	4,365	0	0	0	0	264,500	249,950	6%
d4200 PY Revenue - Miscellaneous 0		0	0	0	0	0	0	0	0	0	0	0	0%
47101 Transfers InWithin a Fund   0   0   0   0   1,882   0   0   88,779   91,551   99,598   -6%     CTOTAL REVENUES	20	0	0	0	0	0	0	0	0	0	0	0	0%
TOTAL REVENUES   240,30   4,683,655   1,785,388   549,186   59,466   12,93   349   8,728   90,624   7,431,632   7,192,602   33     EXPENDITURES		0	0	0	0	0	1.882	0	0	89,679	91,561	96,938	-6%
EXPENDITURES   Image		240,305	4.683.655	1.786.388	549.186	59.466	· .	349	8,728		7,431,632	7,192,602	3%
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S1803   Other Contract Services   216,000   4,527,000   1,171,000   92,600   0   50,000   0   25,000   190,000   6,271,600   5,931,214   6%     S1901   Telecommunication Data Lines   0   1,469   1,920   2,448   0   0   0   0   1,100   950   1,3%     S1902   Telecommunication Usage   0   0   0   0   0   0   0   1,100   950   1,2%     S1904   ISD - Supplemental Projects   0		A CARLES AND A CARLES AND A CARLES AND			· 18		- 8		- 59				
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SUBTOTAL   238,839   4,683,238   1,709,653   544,176   51,530   130,383   0   35,950   252,388   7,646,157   7,470,288   2%     57011   Transfers Out - Within a Fund   1,466   416   76,735   5,009   7,935   0   0   0   91,561   96,938   -6%     57015   Transfers Out - All Others   0   0   0   0   0   0   0   2,724   -100%     SUBTOTAL   1,466   416   76,735   5,009   7,935   0   0   0   0   2,724   -100%     SUBTOTAL   1,466   416   76,735   5,009   7,935   0   0   0   91,561   99,662   -8%     TOTAL EXPENDITURES   240,305   4,683,654   1,786,388   549,185   59,465   130,383   0   35,950   252,388   7,737,718   7,569,950   2%			- 1	51	- 8		- 8				- 1		
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57015   Transfers Out - All Others   0   99,662   -8%     TOTAL EXPENDITURES   240,305   4,683,654   1,786,388   549,185   59,465   130,383   0   35,950   252,388   7,737,718   7,569,950   2%				and the second			· 23		. 18				
SUBTOTAL   1,466   416   76,735   5,009   7,935   0   0   0   91,561   99,662   -8%     TOTAL EXPENDITURES   240,305   4,683,654   1,786,388   549,185   59,465   130,383   0   35,950   252,388   7,737,718   7,569,950   2%			3		·		- 31		- 28		·		
TOTAL EXPENDITURES   240,305   4,683,654   1,786,388   549,185   59,465   130,383   0   35,950   252,388   7,737,718   7,569,950   2%		and the second states of the second states	- 8	and the second	- 53	Participante Martin Participante Contra	- 0	and the second second second second	- 38		-		
							- 11		- 33		•	A CONTRACTOR OF THE OWNER OF THE	
NET COST (0) (0) (0) (0) (0) 117,451 (349) 27,222 161,764 306,086 377,348	IVIAL EXPENDITURES	240,305	4,083,054	1,780,388	549,185	59,405	130,383	U	35,950	232,388	1,151,118	7,309,950	∠70
	NETCOST	(0)	(0)	(0)	(0)	(0)	117 /51	(240)	27 222	161 764	206.086	277 249	
	NET COST	(0)	(0)	(0)	(0)	(0)	117,451	(349)	LI,LLL	101,704	300,080	5/1,548	

### WOOD WASTE - 78101

### REVENUES

#### 42601 County of Sonoma

Revenues from fees collected at County disposal sites for wood waste outhaul are dedicated toward the operations of the Wood Waste fund. Staff recommends increasing the SCWMA's disposal fee portion of the tipping fee to \$60 per ton from \$58 per ton.

	All Trar	nsfer Stations
Wood Waste Tonnage		4,000
Disposal Fee	\$	60.00
Total Revenue FY 17-18	\$	240,000

### **EXPENDITURES - SERVICES AND SUPPLIES**

### 51041 Insurance - Liability

Insurance costs are estimated annual premium costs for public official errors and omissions coverage of \$2 million and general liability/non-owner automobile liability with a \$2 million limit. The Wood Waste cost center portion of the premium for FY 17-18 is 5% of the total premium cost to SCWMA.

Annual premium \$12,000 X 5% = \$600

### 51201 Administration Services

This account reflects the cost of SCWMA staff.

Bu	udgeted	Re	quested			
F	Y 16-17	F	Y 17-18	Dif	ference	% Difference
\$	20,147	\$	12,481	\$	(7,667)	-38%

### 51206 Accounting/Auditing Services

This expense of \$500 reflects an allocated portion of the estimated \$22,000 cost of the annual audit.

### 51207 Client Accounting Services

The estimated charge for accounting services provided by the County Auditor-Controller's staff is \$15,214 for this fiscal year. The cost center allocation is based on the level of effort necessary to provide services for this cost center relative to the other SCWMA cost centers.

The wood waste cost center allocation is \$ 761

### 51803 Other Contract Services

An estimated 4,000 tons of wood waste will be collected, transported, and hauled to out-of-county compost facilities in FY 17-18, at a cost of \$216,000.

### WOOD WASTE - 78101

### 51904 ISD - Baseline Services

This account covers the cost of computer maintenence, network access, and the website. The estimated SCWMA cost for FY 17-18 is \$22,602.

The Wood Waste cost center will be charged \$ 3,989

### 51916 County Services

This reflects the amount charged to this fund for County support services, primarily use of County staff outside of Transportation and Public Works Department.

### 57011 Transfers Out - Within a Fund

The contribution to the Organics Reserve this fiscal year is \$ 1,466

53

#### YARD DEBRIS- 78102

### REVENUES

### 42601 County of Sonoma

Revenues from fees collected at County disposal sites for yard waste processing are dedicated toward the operations of the Yard Debris cost center. Staff recommends increasing the disposal portion of the tipping fee to \$60 per ton from \$58 per ton.

	All	Transfer Stations
Yard Debris (tons)		78,000
Disposal Fee (per ton)	\$	60.00
	\$	4,680,000

#### EXPENDITURES - SERVICES AND SUPPLIES

#### 51041 Insurance - Liability

Insurance costs are estimated annual premium costs for public official errors and omissions coverage of \$2 million and general liability/non-owner automobile liability with a \$2 million limit. The Yard Debris Cost Center portion of the premium for FY 17-18 is 8% of the total premium cost to SCWMA.

Annual premium \$12,000 X 8% = \$960

#### 51201 Administration Services

This account reflects the cost of SCWMA staff.

В	udgeted	F	Requested		
	Y 16-17		FY 17-18	 Difference	% Difference
\$	127,342	\$	126,730	\$ (612)	0%

### 51206 Accounting/Auditing Services

This \$6,000 expense reflects an allocated portion of the estimated \$22,000 cost of the audit.

#### 51207 Client Accounting Services

The estimated charge for accounting services provided by the County Auditor-Controller's staff is \$15,214 for this fiscal year. The cost center allocation is based on the level of effort necessary to provide services for this cost center relative to the other SCWMA cost centers.

The yard debris cost center allocated amount is \$ 1,217

### YARD DEBRIS- 78102

### 51803 Other Contract Services

It is estimated that 78,000 tons of yard debris need to be collected, transported, and disposed of at out-of-county compost facilities.

Operation	Tonnage		Rate	Op	eration Total
Redwood Landfill	42,500	\$	58.00	\$	2,465,000
Cold Creek Compost	22,000	\$	57.00	\$	1,254,000
City of Napa	10,000	\$	57.00	\$	570,000
Jepson Prairie Organics	3,500	\$	68.00	\$	238,000
Total Processing Expense for	78,000	ton	s	\$	4,527,000

#### 51904 ISD - Baseline Services

This account covers the cost of computer maintenence, network access, and the website. The estimated SCWMA cost for FY 17-18 is \$22,602.

The Yard Debris cost center will be charged \$ 6,648

### 51916 County Services

This reflects the amount charged to this fund for County support services, primarily use of County staff outside of Transportation and Public Works Department.

### 52111 Office Supplies

This reflects costs for office expenses such as postage, printing, and other general expenses related to this fund.

### 57011 Transfers Out - Within a Fund

When the fund balance in a fund exceeds the levels described in the Agency's Reserve Policy, transfers are made to the appropriate reserve fund.

The expected this fiscal year is \$ 416

### **HOUSEHOLD HAZARDOUS WASTE - 78104**

### REVENUES

#### 42358 State Other Funding

SCWMA is expected to continue to receive grants from funds collected and distributed by CalRecycle. These funds are restricted to reimbursement of costs related to the proper management of used motor oil. For FY 17-18, the Oil Payment Plan revenue is expected to be \$150,000.

#### 42601 County of Sonoma

Republic Services collects a disposal fee of \$4.85/ton on behalf of the Agency for the Household Hazardous Waste, Education and Planning programs. Republic submits the funding to the County, who passes the funding through to the Agency. The estimated of garbage, greenwaste, and wood waste tonnage for FY 17-18 is 378,000.

		FY 16-17	FY 17-18
	-	Budget	 Request
Disposed Tons		353,000	378,000
Surcharge	\$	4.85	\$ 4.85
Tip. Fee Rev. Subtotal	\$	1,712,050	\$ 1,833,300
Tipping Fee Revenue	\$	1,833,300	
HHW Cost Center Percentage		77.50%	
HHW Tipping Fee Allocation	\$	1,420,808	

#### 46029 **Donations/Contributions**

The City of Petaluma has an agreement to pay for their Agency services directly. The tonnage is based on the actual quantities. The rate is \$4.85/ton, which is the same rate being collected on all the solid waste coming to the County System. E-waste revenue sharing is the result of a state operated program that subsidizes collectors and recyclers who in turn share with the agencies of record. SCWMA has contracts with ECS Refining, Inc. and Goodwill Industries of the Redwood Empire.

	F	Y 16-17	F	Y 17-18
		Budget		Request
Petaluma Surcharge Fee Payment	\$	102,141	\$	112,763
E-waste revenue sharing payment	\$	110,000	\$	110,000
Battery Collections (HHT facility)	\$	9,000	\$	9,000
Donations/Reimbursement Total	\$	221,141	\$	231,763

#### **EXPENDITURES - SERVICES AND SUPPLIES**

51041 Insurance - Liability Insurance costs are estimated annual premium costs for public official errors and omissions coverage of \$2 million and general liability/nonowner automobile liability with a \$2 million limit. The HHW Cost Center portion of the premium for FY 17-18 is 62% of the total premium cost to SCWMA.

Annual premium \$12,000 X 62% = \$7,440

#### 51201 Administration Services

This account reflects the cost of SCWMA staff.

	Y 16-17		FY 17-18			
	 Budget	-	Budget	Di	fference	% Increase
Total	\$ 240,055	\$	278,217	\$	38,162	16%

#### **HOUSEHOLD HAZARDOUS WASTE - 78104**

#### 51205 Advertising/Marketing Svc

Staff is continuing to advertise the E-waste events sponsored by SCWMA. The budgeted \$12,000 will be used to reach residents through local media informing them of upcoming opportunities for E-waste collection.

### 51206 Accounting/Auditing Services

The budgeted \$7,500 reflects an allocated portion of the estimated \$22,000 cost of the audit.

### 51207 Client Accounting Services

The estimated charge for accounting services provided by the County Auditor-Controller's staff is \$15,214 for this fiscal year. The cost center allocation is based on the level of effort necessary to provide services for this cost center relative to the other SCWMA cost centers. The HHW cost center allocated amount is \$9,433

#### 51212 Outside Counsel - Legal Advice

This account reflects an estimation for legal services provided by Agency Counsel to the SCWMA at \$215/hour. The budgeted amount is \$10,000.

### 51249 Other Professional Services

Professional Services reflects the administration of the various household hazardous waste and used oil grant funds awarded SCWMA designated for program implementation. Aside from reimbursement for staff time associated with these grants, the grant funds will be used to fund Board approved contractors, supplies, and equipment to continue implementing grant programs.

#### 51421 Rents and Leases - Bldg/Land

This account includes \$7,000 to rent locations for Community Toxics Collection events.

#### 51803 Other Contract Services

This account reflects contract services costs for the major programs operation of the HHW facility, Community Toxics Collections, and the Toxic Rover. Also included are the contractor costs related to E-waste collection and payments to Mendocino County for use of their Haz-Mobile service.

	FY 16-17	FY 17-18	
	Budget	Request	
HHW Collection Program	\$ 1,000,000	\$ 1,050,000	
E-waste Collection	\$ 65,000	\$ 65,000	
HHW Facility Feasibility	\$ 100,000	\$ -	Feasibility will be funded through Reserves
HHW Facility Maintenance	\$ -	\$ 40,000	
Out-of-County Hazardous Waste	\$ 16,000	\$ 16,000	
Total	\$ 1,181,000	\$ 1,171,000	

#### 51904 ISD - Baseline Services

This account covers the cost of computer maintenence, network access, and the website. The estimated SCWMA cost for FY 17-18 is \$22,602. The HHW fund will be charged \$3,989

#### 51916 County Services

This reflects the amount charged to this fund for County support services, primarily use of County staff outside of Transportation and Public Works Department.

### **HOUSEHOLD HAZARDOUS WASTE - 78104**

52091 Memberships/Certifications There are two memberships this fiscal year, California Product Stewardship Council (CPSC), the Product Stewardship Institute (PSI), and the North American Hazardous Materials Management Association. These organizations promote extended producer responsibility and hazardous material collection best practices. The requested amount is \$10,450 for this fiscal year.

#### 57011 Transfers Out - Within a Fund

When revenues exceed expenditures in the HHW cost center, funds are transferred to either the HHW Facility Closure Reserve or the HHW Facility Reserve. Staff recommends for FY 17-18, the Board transfer surplus funds to the Contingency Reserve Fund to offset the proposed The transfers to reserves is estimate to be: \$ 76,735

#### EDUCATION - 78107

#### **REVENUES**

#### 42358 State Other Funding

SCWMA expects to continue to receive grant funds from CalRecycle for beverage container recycling (City/County Payment Program). These funds will be used for the mandatory commercial recycling education program and for the purchase of additional recycling containers to assist beverage container recycling.

#### 42601 County of Sonoma

Republic Services collects a disposal fee of \$4.85/ton on behalf of the Agency for the Household Hazardous Waste, Education and Planning programs. Republic submits the funding to the County, who passes the funding through to the Agency. The estimated of garbage, greenwaste, and wood waste tonnage for FY 17-18 is 378,000.

	FY 16-17	FY 17-18
	Budget	 Request
Disposed Tons	353,000	378,000
Surcharge	\$ 4.85	\$ 4.85
Tip. Fee Rev. Subtotal	\$ 1,712,050	\$ 1,833,300
Tipping Fee Revenue	\$ 1,833,300	
Education Cost Center Percentage	 19.50%	
Education Tipping Fee Allocation	\$ 357,494	

#### 46029 Donations/Contributions

The City of Petaluma has an agreement to pay for their SCWMA services directly. The tonnage is based on the actual quantities disposed monthly. The rate is \$4.85/ton, which is the same rate being collected on all the solid waste coming to the County System.

Petaluma Surcharge Fee Payment \$ 29,828

#### **EXPENDITURES - SERVICES AND SUPPLIES**

#### 51041 Insurance - Liability

Insurance costs are estimated annual premium costs for public official errors and omissions coverage of \$2 million and general liability/non-owner automobile liability with a \$2 million limit. The Education cost center portion of the premium for FY 17-18 is 15% of the total premium cost to SCWMA.

Annual premium \$12,000 X 15% = \$1,800

#### 51201 Administration Services

This account reflects the cost of SCWMA staff.

1	-Y 16-17	FY 17-18		
	Budget	 Request	 Difference	% Increase
\$	289,742	\$ 283,432	\$ (6,310)	-2%

#### 51205 Advertising/Marketing Svc

The budgeted \$2,000 reflects the potential for participation in regional outreach programs.

#### 51206 Accounting/Auditing Services

The budgeted \$3,000 reflects an allocated portion of the estimated \$22,000 cost for auditing services performed by the County's Audit Division.

#### EDUCATION - 78107

#### 51207 Client Accounting Services

The estimated charge for accounting services provided by the County Auditor-Controller's staff is \$15,214 for this fiscal year. The cost center allocation is based on the level of effort necessary to provide services for this cost center relative to the other SCWMA cost centers. The education cost center allocated amount is \$2,282

#### 51212 Outside Counsel - Legal Advice

This account reflects an estimation for legal services provided by Agency Counsel to the SCWMA at \$215/hour. The budgeted amount for education is \$30,000.

#### 51249 Other Professional Services

Professional Services reflects expenditures made with regard to the CalRecycle City/County Payment Program (Beverage Container grant).

#### 51421 Rents and Leases - Bldg/Land

This expense covers both site fees at public events such as the Fairs, Farmer's Markets, and Chamber of Commerce events to deliver the SCWMA's message to the public. Included is the rental of a storage space that holds the equipment and displays used at these events.

#### 51803 Other Contract Services

This account covers the cost of the Agency's education program contracts as listed below:

	F	Y 16-17	1	FY 17-18		
	I	Budget	i	Request	Di	ifference
Recycling Guide Translation and Printing	\$	16,900	\$	16,900	\$	-
Spanish Language Outreach	\$	5,114	\$	25,000	\$	19,886
Temporary Staffing	\$	2,700	\$	2,700	\$	-
Carryout Bags Program Evaluation	\$	-	\$	-	\$	-
Backyard Composting	\$	28,000	\$	28,000	\$	-
Professional Assistance	\$	20,000	\$	20,000	\$	-
TOTAL	\$	72,714	\$	92,600	\$	19,886

#### 51904 ISD - Baseline Services

This account covers the cost of computer maintenence, network access, and the website. The estimated SCWMA cost for FY 17-18 is \$22,602. The Education cost center will be charged \$3,989

#### 51916 County Services

This reflects the amount charged to this fund for County support services, primarily use of County staff outside of Transportation and Public Works Department.

#### 52091 Memberships/Certifications

These are expenses related to membership in organizations assisting educational outreach options. \$150 is requested to maintain the GoLocal membership.

### EDUCATION - 78107

### 52111 Office Supplies

This account contains costs for office supplies, records storage, and other items for educational outreach at public events.

#### 57011 Transfers Out - Within a Fund

The Agency Board of Directors has established a policy for accumulating reserve funds for specific purposes. The Contingency Reserve is to be used for operational expenses when there is an unforeseen need.

The transfers to reserves is estimate to be:	\$

5,009

#### **PLANNING - 78108**

### REVENUES

### 42601 County of Sonoma

Republic Services collects a disposal fee of \$4.85/ton on behalf of the Agency for the Household Hazardous Waste, Education and Planning programs. Republic submits the funding to the County, who passes the funding through to the Agency. The estimated of garbage, greenwaste, and wood waste tonnage for FY 17-18 is 378,000.

	FY 16-17	FY 17-18
	Budget	 Request
Disposed Tons	 353,000	378,000
Surcharge	\$ 4.85	\$ 4.85
Tip. Fee Rev. Subtotal	\$ 1,712,050	\$ 1,833,300
Tipping Fee Revenue	\$ 1,833,300	
Planning Cost Center Percentage	3.00%	
Planning Tipping Fee Allocation	\$ 54,999	

#### 46029 Donations/Contributions

The City of Petaluma has an agreement to pay for their SCWMA services directly. The tonnage is based on the actual quantities disposed monthly. The rate is \$4.85/ton, which is the same rate being collected on all the solid waste coming to the County System.

Petaluma Surcharge Fee Payment \$ 4,365

EXPENDITURES - SERVICES AND SUPPLIES

#### 51041 Insurance - Liability

Insurance costs are estimated annual premium costs for public official errors and omissions coverage of \$2 million and general liability/nonowner automobile liability with a \$2 million limit. The Planning cost center portion of the premium for FY 16-17 is 10% of the total premium cost to SCWMA.

Annual premium \$12,000 X 10% = \$1,200

### 51201 Administration Services

This account reflects the cost of SCWMA staff.

Вι	udgeted	Re	equested			
F	Y 16-17	F	Y 17-18	Di	fference	% Increase
\$	30,718	\$	33,803	\$	3,085	10%

### 51206 Accounting/Auditing Services

The budgeted \$1,000 reflects an allocated portion of the estimated \$22,000 cost of the audit.

### **PLANNING - 78108**

#### 51207 **Client Accounting Services**

The estimated charge for accounting services provided by the County Auditor-Controller's staff is \$15,214 for this fiscal year. The cost center allocation is based on the level of effort necessary to provide services for this cost center relative to the other SCWMA cost centers. The planning cost center allocated amount is \$ 1,521

#### 51212 **Outside Counsel - Legal Advice**

This sub-object reflects an estimation for legal services provided by Agency Counsel to the SCWMA at \$215/hour. The budgeted amount for planning is \$1,000.

#### 51904 ISD - Baseline Services

This account covers the cost of computer maintenence, network access, and the website. The estimated SCWMA cost for FY 17-18 is \$22,602.

The Planning cost center will be charged \$ 3,989

#### 51916 **County Services**

This reflects the amount charged to this fund for County support services, primarily use of County staff outside of Transportation and Public Works Department.

#### 57011 **Transfers Out - Within a Fund**

The Agency Board of Directors has established a policy for accumulating reserve funds for specific purposes. The Contingency Reserve is to be used for operational expenses when there is an unforeseen need. 7,935

The contribution to the Contingency Reserve is \$

### **ORGANICS RESERVE - 78103**

### REVENUES

### 44002 Interest on Pooled Cash

The Organics Reserve is expected to accrue \$11,051 in interest during FY 17-18.

### 47101 Transfers In - Within a Fund

This transfer includes contributions from the operations of the Wood Waste and Yard Debris funds at the end of FY 17-18. Board established reserve policy restricts these funds for composting program-related expenditures.

Wood Waste	\$ 1,466
Yard Debris	\$ 416
Subtotal	\$ 1,882

### **EXPENDITURES - SERVICES AND SUPPLIES**

### 51201 Administration Services

This account reflects the cost of SCWMA staff.

Bi	udgeted	Re	equested			
F	Y 16-17	F	Y 17-18		ference	% Increase
\$	62,652	\$	66,883	\$	4,231	7%

### 51206 Accounting/Auditing Services

The budgeted \$2,500 reflects an allocated portion of the estimated \$22,000 cost of the audit.

### 51212 Outside Counsel - Legal Advice

This account reflects an estimation for legal services for the Organics Capacity RFP Process. The cost is estimated at \$10,000.

### 51803 Other Contract Services

\$50,000 has been allocated for consultant assistance with the Organics Capacity RFP.

### HHW CLOSURE RESERVE - 78105

## REVENUES

44002 Interest on Pooled Cash This fund is expected to gain \$349 in interest during FY 17-18.

## EXPENDITURES - SERVICES AND SUPPLIES

There are no budgeted expenditures for FY 17-18.

### SONOMA COUNTY WASTE MANAGEMENT AGENCY FY 17-18 DRAFT BUDGET EXPLANATIONS AND DETAILS

### HHW FACILITY RESERVE - 78106

### **REVENUES**

44002Interest on Pooled CashThis fund is expected to gain \$8,728 in interest during FY 17-18.

### **EXPENDITURES - SERVICES AND SUPPLIES**

51201 Administration Services

### **CONTINGENCY FUND - 78109**

### **REVENUES**

### 47101 Transfers In - Within a Fund

This operational transfer (OT) is an on-going contribution from the HHW, Education, and Planning cost centers to fund the Contingency Reserve established by Board policy to cover unforeseen expenses and one-time projects.

HHW	76,735
Education	\$ 5,009
Planning	\$ 7,935
Subtotal	\$ 89,679

### **EXPENDITURES - SERVICES AND SUPPLIES**

### 51201 Administration Services

This account reflects the cost of SCWMA staff.

Вι	udgeted	Re	quested		
F	Y 16-17	F	Y 17-18	 Difference	% Increase
\$	56,888	\$	49,888	\$ (7,000)	-12%

### 51206 Accounting/Auditing Services

The budgeted \$1,500 reflects an allocated portion of the estimated \$22,000 cost for auditing services performed by the County's Audit Division.

### 51211 Legal Services

This account reflects an estimation for legal services provided by Agency Counsel to the SCWMA at \$215/hour. The budgeted amount is \$10,000 for assistance with the the proposed projects.

### 51803 Other Contract Services

Costs in this account include \$100,000 for a redesign of the SCWMA website, \$50,000 for rebranding, and \$40,000 for a vehicle replacement.

### 52111 Office Supplies

This reflects costs for office-related expenses associated with the the proposed projects.

	Actual		mary	Dudgeted	Deguested		0/
	Actual FY 14-15	Actual FY 15-16	Estimated FY 16-17	Budgeted FY 16-17	Requested FY 17-18	Difference	% Change
REVENUES	FT 14-15	FT 15-10	FT 10-17	FT 10-17	FT 17-10	Difference	Change
42358 State Other Funding	238,573	483,739	324,341	289,341	292,000	2,659	1%
42601 County of Sonoma	4,993,820	6,646,308	6,486,050	6,526,050	6,753,300	227,250	3%
44002 Interest on Pooled Cash	52,206	37,678	28,935	30,323	30,271	(52)	0%
44050 Unrealized Gains and Losses	(65,156)	(7,340)	(8,628)	0	0	0	0%
46003 Sales Non Taxable	190,205	0	0	0	0	0	0%
46029 Donations/Contributions	366,547	633,257	249,950	249,950	264,500	14,550	6%
46050 Cancelled/Stale Dated Warrants	0	286	0	0	0	0	0%
46200 Revenue Appl PY Misc Revenue	1,765	(292,260)	6,231	0	0	0	0%
SUBTOTAL	5,731,048	7,795,591	7,084,395	7,095,664	7,340,071	244,407	3%
47101 Transfers In - Within a Fund	630,508	670,915	96,938	96,938	91,561	(5,377)	-6%
SUBTOTAL	630,508	670,915	96,938	96,938	91,561	(5,377)	-6%
TOTAL REVENUES	6,361,556	8,466,506	7,181,333	7,192,602	7,431,632	239,030	3%
EXPENDITURES				de Christophical Christophic Inde Christophic State Christophic Sciences		alla di basa manana di sa manana	
51041 Insurance - Liability	10,177	10,333	10,622	12,000	12,000	0	0%
51201 Administration Services	714,927	500,529	505,000	827,544	862,383	34,839	4%
51205 Advertising/Marketing Svc	10,822	7,384	14,000	14,000	12,000	(2,000)	-149
51206 Accounting/Auditing Services	22,000	22,000	22,000	22,000	22,000	0	0%
51207 Client Accounting Services	13,356	23,139	13,138	13,138	15,214	2,076	16%
51211 Legal Services	466,217	261,466	293	306,000	0	(306,000)	-100%
51212 Outside Counsel-Legal Advice	0	0	54,500	0	66,000	66,000	100%
51213 Engineer Services	3,900	0	0	12,500	0	(12,500)	-100%
51225 Training Services	0	295	2,000	2,000	3,000	1,000	50%
51249 Other Professional Services	166,500	409,387	232,196	160,196	194,936	34,740	22%
51401 Rents and Leases - Equipment	2,770	1,992	3,000	3,000	3,000	0	0%
51421 Rents and Leases - Bldg/Land	8,183	9,285	15,025	15,025	15,625	600	4%
51801 Other Services	0	21,501	5,668	0	0	0	0%
51803 Other Contract Services	7,196,922	5,988,298	5,952,214	5,931,214	6,271,600	340,386	6%
51901 Telecommunication Data Lines	6,654	4,321	6,720	6,720	5,837	(883)	-13%
51902 Telecommunication Usage	743	881	950	950	1,100	150	16%
51904 ISD - Baseline Services	18,509	19,659	20,141	20,141	22,602	2,461	12%
51906 ISD - Supplemental Projects	1,871	2,472	4,000	0	3,000	3,000	100%
51907 ISD - Device Modernization	0	5,481	0	0	0	0	0%
51909 Telecommunication Wireless Svc	3,356	1,574	1,800	1,800	1,800	0	0%
51911 Mail Services	1,201	1,946	1,025	1,600	500	(1,100)	-69%
51915 ISD - Reprographics Services	6,222	1,052	0	500	0	(500)	-100%
51916 County Services	19,880	8,158	20,300	19,880	90,180	70,300	354%
51919 EFS Charges	0	0	0	4,000	0	(4,000)	-100%
51922 County Car Expense	1,436	1,888	1,000	3,000	1,000	(2,000)	-67%
51923 Unclaimable County Car Expense	81	60	0	0	0	0	0%
52091 Memberships/Certifications	10,150	10,350	10,350	10,350	10,600	250	29
52101 Other Supplies	0	0	0	0	0	0	0%
52111 Office Supplies	18,232	9,772	27,130	30,230	28,630	(1,600)	-5%
52162 Special Departmental Expense	33,495	26,539	5,000	50,000	0	(50,000)	-100%
52163 Professional Development	0	0	2,500	2,500	3,150	650	26%
SUBTOTAL	8,737,602	7,354,612	6,930,572	7,470,288	7,646,157	175,869	2%
57011 Transfers Out - Within a Fund	630,508	670,915	96,938	96,938	91,561	(5,377)	-6%
57015 Transfers Out - All Others	0 630 508	0 670.015	454	2,724	01 561	(2,724)	-100%
	630,508	670,915	97,392	99,662	91,561	(8,101)	-89
TOTAL EXPENDITURES	9,368,110	8,025,527	7,027,964	7,569,950	7,737,718	167,768	29
NET COST	3,006,554	(440,978)	(153,369)	377,349	306,086	(71,263)	-19%
ROUNDING ERROR	3	2	0	0	0		
FUND BALANCE							
Beginning Fund Balance	9,554,807	6,374,738	6,816,559	6,816,559	6,969,928		
Less: Net Cost for Current Year	(3,006,557)	440,976	153,369	(377,349)	(306,086)		
Audit/Encumbrance Adjustments	(173,516)	845	0	0	0		
Ending Fund Balance	6,374,738	6,816,559	6,969,928	6,439,210	6,663,842		

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Wood Waste 78101										
	Actual	Actual	Estimated	Budgeted	Requested		%			
	FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18	Difference	Change			
REVENUES										
42601 County of Sonoma	168,441	349,104	250,000	290,000	240,000	(50,000)	-179			
44002 Interest on Pooled Cash	1,563	753	516	190	305	115	60%			
44050 Unrealized Gains and Losses	(1,380)	(28)	(667)	0	0	0	0%			
46029 Donations/Contributions	5,000	0	0	0	0	0	0%			
46200 PY Revenue - Miscellaneous	0	22,675	0	0	0	0	0%			
SUBTOTAL	173,623	372,504	249,849	290,190	240,305	(49,885)	-179			
47101 OT-Within Enterprise	0	0	0	0	0	0	09			
SUBTOTAL	0	0	0	0	0	0	09			
TOTAL REVENUES	173,623	372,504	249,849	290,190	240,305	(49,885)	-179			
EXPENDITURES	ala menanda a makana kata menangan kana kana sa k									
51041 Insurance - Liability	305	103	956	1,080	600	(480)	-449			
51201 Administration Services	16.370	12,812	10,000	20,147	12,481	(7,667)	-389			
51206 Accounting/Auditing Services	500	500	500	500	500	0	09			
51207 Client Accounting Services	401	2,545	1,182	1,182	761	(421)	-36%			
51803 Other Contract Services	129,285	, 175,791	225,000	260,000	216,000	(44,000)	-179			
51904 ISD - Baseline Services	3,210	3,405	3,531	3,531	3,989	458	13%			
51907 ISD - Device Modernization	0	1,689	0	0	0	0	0%			
51911 Mail Services	5	103	0	0	0	0	09			
51916 County Services	596	916	1,789	1,789	4,509	2,720	1529			
SUBTOTAL	150,671	197,865	242,958	288,229	238,839	(49,390)	-179			
57011 Transfers Out - Within a Fund	166,445	91,275	1,506	1,506	1,466	(40)	-39			
57015 Transfers Out - All Others	0	0	0	454	0	(454)	-1009			
SUBTOTAL	166,445	91,275	1,506	1,960	1,466	(494)	-25%			
TOTAL EXPENDITURES	317,116	289,140	244,464	290,189	240,305	(49,884)	-179			
NET COST	143,493	(83,364)	(5,385)	0	(0)	(0)	1009			
ROUNDING ERROR	0	0	0	0	0					
FUND BALANCE						FB Goal	Difference			
Beginning Fund Balance	298,119	110,626	194,836	194,836	200,221	35,826	164,395			
Less: Net Cost for Current Year	(143,493)	83,364	5,385	0	0	, -	,			
Audit/Encumbrance Adjustments	(44,000)	845	-,0	Ū	-					
Ending Fund Balance	110,626	194,836	200,221	194,836	200,221					

Yard Debris 78102											
	Actual	Actual	Estimated	Budgeted	Requested		%				
	FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18	Difference	Change				
REVENUES											
42601 County	2,808,545	4,638,102	4,524,000	4,524,000	4,680,000	156,000	3%				
44002 Interest on Pooled Cash	7,748	(2,822)	1,198	4,906	3,655	(1,251)	-26%				
44050 Unrealized Gains and Losses	(9,793)	(2,113)	183	0	0	0	0%				
46003 Sale of Materials	190,205	0	0	0	0	0	0%				
46029 Donations and Reimbursements	23,604	0	0	0	0	0	09				
46200 PY Revenue - Miscellaneous	0	301,252	0	0	0	0	0%				
SUBTOTAL	3,020,307	4,934,419	4,525,381	4,528,906	4,683,655	154,749	3%				
47101 OT-Within Enterprise	0	0	0	0	0	0	0%				
SUBTOTAL	0	0	0	0	0	0	0%				
TOTAL REVENUES	3,020,307	4,934,419	4,525,381	4,528,906	4,683,655	154,749	3%				
EXPENDITURES											
51041 Insurance - Liability	6,106	517	1,593	1,800	960	(840)	-47%				
51201 Administration Services	262,569	70,390	60,000	127,342	126,730	(612)	0%				
51206 Accounting/Auditing Services	6,000	6,000	6,000	6,000	6,000	0	0%				
51207 Client Accounting Services	8,013	3,471	1,971	1,971	1,217	(754)	-38%				
51211 Legal Services	6,810	1,617	0	5,000	0	(5,000)	-100%				
51212 Outside Counsel-Legal Advice	0	0	1,500	0	5,000	5,000	100%				
51213 Engineer Services	910	. 0	0	0	0	0	0%				
51401 Rents and Leases - Equipment	2,770	0	0	0	0	0	0%				
51803 Other Contract Services	2,985,256	4,348,892	4,367,500	4,367,500	4,527,000	159,500	49				
51901 Telecommunication Data Lines	956	956	960	960	1,469	509	53%				
51904 ISD - Baseline Services	5,470	5,650	6,017	6,017	6,648	631	109				
51907 ISD - Device Modernization Pro	0	3,792	0	0	0	0	0%				
51911 Mail Services	175	1	300	600	0	(600)	-100%				
51915 ISD - Reprographics Services	0	58	0	0	0	0	0%				
51916 County Services	11,928	1,883	2,982	2,982	7,214	4,232	1429				
51922 County Car Expense	1,436	1,888	0	0	0	0	0%				
51923 Unclaimable County Car Expense	81	60	0	0	0	0	0%				
52111 Office Supplies	175	43	500	1,600	1,000	(600)	-38%				
52162 Special Departmental Expense	30,991	23,224	5,000	0	0	0	0%				
SUBTOTAL	3,329,646	4,468,442	4,454,323	4,521,772	4,683,238	161,466	4%				
57011 Transfers Out - Within a Fund	147,272	0	6,226	6,226	416	(5,810)	-93%				
57015 Transfers Out - All Others	0	0	0	908	0	(908)	-100%				
SUBTOTAL	147,272	0	6,226	7,134	416	(6,718)	-94%				
TOTAL EXPENDITURES	3,476,918	4,468,442	4,460,549	4,528,906	4,683,654	154,748	3%				
NET COST	456,611	(465,978)	(64,832)	0	(0)	(0)	100%				
ROUNDING ERROR	0	0	0	0	0						
FUND BALANCE				5		FB Goal	Difference				
Beginning Fund Balance	1,495,862	907,251	1,373,229	1,373,229	1,438,061	702,486	735,576				
Less: Net Cost for Current Year	(456,611)	465,978	64,832	0	0						
Audit/Encumbrance Adjustments	(132,000)										
Ending Fund Balance	907,251	1,373,229	1,438,061	1,373,229	1,438,061						

Household Hazardous Waste 78104										
	Actual	Actual	Estimated	Budgeted	Requested		%			
	FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18	Difference	Change			
REVENUES										
42358 State Other Funding	168,176	154,353	149,341	149,341	150,000	659	0%			
42601 County of Sonoma	1,587,667	1,297,190	1,335,399	1,335,399	1,402,475	67,076	5%			
44002 Interest on Pooled Cash	6,458	8,611	3,822	1,208	3,606	2,398	199%			
44050 Unrealized Gains and Losses	(5,507)	(1,525)	(1,524)	0	0	0	0%			
46029 Donations/Contributions	295,801	294,979	221,141	221,141	230,308	9,167	4%			
46050 Cancelled/Stale Dated Warrants	0	286	0	0	0	0	0%			
46200 Revenue Appl PY Misc Revenue	1,765	(257,527)	6,231	0	0	0	0%			
SUBTOTAL	2,054,361	1,496,365	1,714,410	1,707,089	1,786,388	79,299	5%			
47101 Transfers In - Within a Fund	0	0	0	0	0	0	0%			
SUBTOTAL	0	0	0	0	0	0	0%			
TOTAL REVENUES	2,054,361	1,496,365	1,714,410	1,707,089	1,786,388	79,299	59			
EXPENDITURES										
51041 Insurance - Liability	3,104	5,683	4,886	5,520	7,440	1,920	35%			
51201 Administration Services	227,460	162,545	175,000	240,055	278,217	38,162	16%			
51205 Advertising/Marketing Svc	10,822	7,384	12,000	12,000	12,000	0	0%			
51206 Accounting/Auditing Services	7,500	7,500	7,500	7,500	7,500	0	0%			
51207 Client Accounting Services	4,073	10,413	6,043	6,043	9,433	3,390	56%			
51211 Legal Services	1,860	588	43	10,000	0	(10,000)	-100%			
51212 Outside Counsel - Legal Advice	0	0	3,000	0	10,000	10,000	100%			
51225 Training Services	0	0	500	500	750	250	50%			
51249 Other Professional Services	154,867	142,642	132,196	132,196	132,843	647	0%			
51421 Rents and Leases - Bldg/Land	2,900	5,300	7,000	7,000	7,000	0	0%			
51801 Other Services	2,500	8,079	3,888	0	0	0	0%			
51803 Other Contract Services	1,029,450	1,005,309	1,181,000	1,181,000	1,171,000	(10,000)	-19			
51901 Telecommunication Data Lines	1,836	1,262	1,920	1,920	1,920	(10,000)	0%			
51902 Telecommunication Usage	132	146	200	200	200	0	0%			
51904 ISD - Baseline Services	3,210	3,405	3,531	3,531	3,989	458	13%			
51907 ISD - Device Modernization Pro	0	1,200	0	0	0	0	0%			
51911 Mail Services	10	4	200	0	0	0	0%			
51915 ISD - Reprographics Services	3,142	44	0	500	0	(500)	-100%			
51916 County Services	6,063	2,008	9,145	9,145	55,912	46,767	5119			
52091 Memberships/Certifications	10,000	10,200	10,200	10,200	10,450	250	29			
52111 Office Supplies	1,100	80	500	2,000	1,000	(1,000)	-50%			
52162 Special Departmental Expense	286	0	0	0	0	(_,)	0%			
SUBTOTAL	1,467,813	1,373,793	1,558,753	1,629,310	1,709,653	80,343	5%			
57011 Transfers Out - Within a Fund	140,285	471,938	77,325	77,325	76,735	(590)	-19			
57015 Transfers Out - All Others	0	0	454	454	0	(454)	-100%			
SUBTOTAL	140,285	471,938	77,779	77,779	76,735	(1,044)	-19			
TOTAL EXPENDITURES	1,608,098	1,845,731	1,636,532	1,707,089	1,786,388	79,299	5%			
NET COST	(446,262)	349,365	(77,879)	0	(0)	(0)	100%			
ROUNDING ERROR	0	1	0	0	(0)	(0)	1007			
FUND BALANCE						FB Goal	Difference			
Beginning Fund Balance	648,532	1,094,794	745,428	745,428	823,306	256,448	566,858			
Less: Net Cost for Current Year	446,262	(349,366)	77,879	0	0	-, -	,			
Audit/Encumbrance Adjustments	,	, .,,	.,	-	_					
Ending Fund Balance	1,094,794	745,428	823,306	745,428	823,306					

	REVENUE, EX		AND FUND BA	LANCE HISTO	DRY		
		Educati	on 78107				
	Actual	Actual	Estimated	Budgeted	Requested		%
	FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18	Difference	Change
REVENUES							
42358 State Other Funding	70,396	329,387	175,000	140,000	142,000	2,000	19
42601 County of Sonoma	379,165	320,785	333,850	333,850	375,827	41,977	139
44002 Interest on Pooled Cash 44050 Unrealized Gains and Losses	3,074	3,861	1,352	245 0	1,532 0	1,287	5259
46029 Donations/Contributions	(1,636) 32,779	(1,054) 32,605	(421) 25,535	25,535	29,828	0 4,293	09 179
46029 Donations/Contributions 46200 Revenue Appl PY Misc Revenue	(610)	(57,408)	(2,484)	25,555	29,828	4,295	09
SUBTOTAL	483,168	628,176	532,832	499,630	549,186	49,556	109
47101 Transfers In - Within a Fund	405,100 0	020,170	0	00,000	0	0دوري 0	01
SUBTOTAL	0	0	0	0	0	0	0
TOTAL REVENUES	483,168	628,176	532,832	499,630	549,186	49,556	109
EXPENDITURES	611	2 002	2 125	2 400	1 900	1000	35
51041 Insurance - Liability 51201 Administration Services	611 138,187	2,893 198,250	2,125 200,000	2,400	1,800	(600)	-259
51201 Administration Services 51205 Advertising/Marketing Svc	138,187	198,250	200,000 2,000	289,742 2,000	283,432 0	(6,310) (2,000)	-25 -1005
51205 Advertising/Marketing Svc 51206 Accounting/Auditing Services	3,000	3,000	3,000	3,000	3,000	(2,000) 0	-100: 00
51200 Accounting Additing Services	802	4,165	2,628	2,628	2,282	(346)	-139
51211 Legal Services	31,939	25,537	2,020	30,000	2,202	(30,000)	-1009
51212 Outside Counsel - Legal Advice	01,000	0	25,000	0	30,000	30,000	100
51225 Training Services	0	295	1,500	1,500	2,250	750	509
51249 Other Professional Services	11,633	266,745	100,000	28,000	62,094	34,094	122
51401 Rents and Leases - Equipment	0	1,992	3,000	3,000	3,000	0	0
51421 Rents and Leases - Bldg/Land	5,283	, 3,985	8,025	8,025	8,625	600	7
51801 Other Services	0	0	1,779	0	0	0	0
51803 Other Contract Services	19,992	25,388	72,714	72,714	92,600	19,886	275
51901 Telecommunication Data Lines	3,862	2,103	3,840	3,840	2,448	(1,392)	-36
51902 Telecommunication Usage	611	735	750	750	900	150	20
51904 ISD - Baseline Services	3,410	3,792	3,531	3,531	3,989	458	13
51905 ISD - Improvement Projects	• 0	514	0	0	0	0	0
51906 ISD - Supplemental Projects	1,871	2,472	4,000	0	3,000	3,000	100
51907 ISD - Device Modernization	0	1,766	0	0	0	0	0
51909 Telecommunication Wireless Svc	3,356	1,574	1,800	1,800	1,800	0	0
51911 Mail Services	775	1,760	500	1,000	500	(500)	-509
51912 Records Services	0	22	0	0	0	0	0
51915 ISD - Reprographics Services	1,109	951	0	0	0	0	0'
51916 County Services	1,193	2,185	4,396	3,976	13,527	9,551	240
51919 EFS Charges	0	0	0	4,000	0	(4,000)	-100
51922 County Car Expense	0	0	1,000	3,000	1,000	(2,000)	-67
52091 Memberships/Certifications	150	150	150	150	150	0	0'
52111 Office Supplies	15,933	9,562	24,630	24,630	24,630	0	0
52163 Professional Development	0	0	2,500	2,500	3,150	650	26
SUBTOTAL	243,716	559,834	468,868	492,186	544,176	51,990	11
57011 Transfers Out - Within a Fund	146,429 0	54,691	6,990	6,990	5,009	(1,981)	-28
57015 Transfers Out - All Others SUBTOTAL	0 146,429	0 54,691	0 6,990	454 7,444	0 5,009	(454) (2,435)	-100 -33'
TOTAL EXPENDITURES	390,145	614,525	475,858	499,630	549,185	49,555	109
	(02.022)	(12.050)	150 07 4		/0)	/0)	400
NET COST ROUNDING ERROR	<u>(93,023)</u> 0	(13,650)	(56,974) 0	0	(0)	(0)	1009
FUND BALANCE						FB Goal	Difference
Beginning Fund Balance	185,253	280,760	294,410	294,410	351,383	54,418	296,966
Less: Net Cost for Current Year	93,023	13,649	56,974	0	0		
Audit/Encumbrance Adjustments	2,484						
Ending Fund Balance	280,760	294,410	351,383	294,410	351,384		

# FY 17-18 DRAFT BUDGET SONOMA COUNTY WASTE MANAGEMENT AGENCY

FY 17-18 DRAFT BUDGET	
SONOMA COUNTY WASTE MANAGEMENT AGENCY	
REVENUE, EXPENDITURE AND FUND BALANCE HISTORY	

		Plannir	ng 78108				
	Actual	Actual	Estimated	Budgeted	Requested		%
	FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18	Difference	Change
REVENUES							
42601 County of Sonoma	50,002	41,126	42,801	42,801	54,999	12,198	28%
44002 Interest on Pooled Cash	402	532	98	21	102	81	385%
44050 Unrealized Gains and Losses	(232)	(129)	(88)	0	0	0	0%
46029 Donations/Contributions	4,332	4,173	3,274	3,274	4,365	1,091	33%
46200 PY Revenue - Miscellaneous	0	(7,328)	0	0	0	0	0%
SUBTOTAL	54,504	38,373	46,085	46,096	59,466	13,370	29%
47101 Transfers In - Within a Fund	0	0	0	0	0	0	0%
SUBTOTAL	0	0	0	0	0	0	0%
							0%
TOTAL REVENUES	54,504	38,373	46,085	46,096	59,466	13,370	29%
EXPENDITURES							
51041 Insurance - Liability	51	1,137	1,062	1,200	1,200	0	0%
51201 Administration Services	7,778	14,504	25,000	30,718	33,803	3,085	10%
51206 Accounting/Auditing Services	1,000	1,000	1,000	1,000	1,000	0	0%
51207 Client Accounting Services	67	2,545	1,314	1,314	1,521	207	16%
51211 Legal Services	0	0	250	1,000	0	(1,000)	-100%
51212 Outside Counsel - Legal Advice	0	0	0	0	1,000	1,000	100%
51904 ISD - Baseline Services	3,210	3,405	3,531	3,531	3,989	458	139
51907 ISD - Device Modernization Pro	0	1,348	0	0	0	0	0%
51911 Mail Services	0	79	0	0	0	0	0%
51916 County Services	100	635	1,988	1,988	9,018	7,030	354%
SUBTOTAL	12,206	24,653	34,145	40,751	51,530	10,779	26%
57011 Transfers Out - Within a Fund	30,077	53,011	4,891	4,891	7,935	3,044	62%
57015 Transfers Out - All Others	0	0	0	454	0	(454)	-100%
SUBTOTAL	30,077	53,011	4,891	5,345	7,935	2,590	48%
TOTAL EXPENDITURES	42,283	77,664	39,036	46,096	59,465	13,369	29%
NET COST	(12 222)	39,291	(7.040)	0	(0)	(0)	100%
ROUNDING ERROR	(12,222)	0	(7,049) 0	0	(0)	(0)	1007
ROUNDING ERROR	Z	0	0	0			
FUND BALANCE	an taga kana kanang pangan ang pang tang kanang					FB Goal	Difference
Beginning Fund Balance	57,830	70,052	30,761	30,761	37,810	5,153	32,657
Less: Net Cost for Current Year	12,220	(39,291)	7,049	0	0		
Audit/Encumbrance Adjustments							
Ending Fund Balance	70,052	30,761	37,810	30,761	37,810		

		Organics	Reserve 781	03			
	Actual	Actual	Estimated	Budgeted	Requested		%
	FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18	Difference	Change
REVENUES							
44002 Interest on Pooled Cash	25,842	15,724	13,294	14,035	11,051	(2,984)	-219
44050 Unrealized Gains and Losses	(39,063)	(1,524)	(4,129)	0	0	0	09
46029 Donations/Contributions	0	300,000	0	0	0	0	05
46200 Revenue Appl PY Misc Revenue	(43,235)	0	0	0	0	0	09
SUBTOTAL	(56,456)	314,200	9,165	14,035	11,051	(2,984)	-219
47101 Transfers In - Within a Fund	313,717	91,275	7,732	7,732	1,882	(5,850)	-769
SUBTOTAL	313,717	91,275	7,732	7,732	1,882	(5,850)	-769
TOTAL REVENUES	257,261	405,475	16,897	21,767	12,933	(8,834)	-419
-			17.017.18.1				
EXPENDITURES							
51201 Administration Services	43,191	742	15,000	62,652	66,883	4,231	75
51206 Accounting/Auditing Services	2,500	2,500	2,500	2,500	2,500	0	0
51211 Legal Services	423,346	231,459	0	250,000	0	(250,000)	-1009
51212 Outside Counsel - Legal Advice	0	0	5,000	0	10,000	10,000	1009
51213 Engineer Services	2,990	0	0	12,500	0	(12,500)	-1009
51801 Other Services	0	10,249	0	0	0	0	09
51803 Other Contract Services	2,917,282	432,919	106,000	50,000	50,000	0	09
51911 Mail Services	236	0	25	0	0	0	09
52111 Office Supplies	556	86	1,000	1,000	1,000	0	09
52162 Special Departmental Expense	2,218	3,315	0	50,000	0	(50,000)	-1009
SUBTOTAL	3,392,320	681,269	129,525	428,652	130,383	(298,269)	-709
57011 Transfers Out - Within a Fund	0	0	0	0	0	0	09
SUBTOTAL	0	0	0	0	0	0	09
TOTAL EXPENDITURES	3,392,320	681,269	129,525	428,652	130,383	(298,269)	-709
NET COST	3,135,059	275,794	112,628	406.885	117,451	(289,434)	-719
ROUNDING ERROR	0	0	0	0		(200,404)	,1,
FUND BALANCE		-				FB Goal	Difference
Beginning Fund Balance	5,577,197	2,442,138	2,166,344	2,166,344	2,053,716	0	1,936,265
Less: Net Cost for Current Year	(3,135,059)	(275,794)	(112,628)	(406,885)	(117,451)		
Audit/Encumbrance Adjustments	,	,		. , -,	, ,/		
Ending Fund Balance	2,442,138	2,166,344	2,053,716	1,759,459	1,936,265		

	Household Hazardous Waste Closure Reserve 78105								
	Actual	Actual	Estimated	Budgeted	Requested		%		
	FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18	Difference	Change		
REVENUES									
44002 Interest on Pooled Cash	406	525	301	344	349	5	1%		
44050 Unrealized Gains and Losses	(376)	(81)	(96)	0	0	0	0%		
SUBTOTAL	30	444	205	344	349	5	1%		
47101 Transfers In - Within a Fund	0	0	0	0	0	0	0%		
SUBTOTAL	0	0	0	0	0	0	0%		
TOTAL REVENUES	30	444	205	344	349	5	1%		
EXPENDITURES							er ( 1979) ( 1979) ( 1979) ( 1979) ( 1979) ( 1979) ( 1979) ( 1979) ( 1979) ( 1979) ( 1979) ( 1979) ( 1979) ( 1 -		
TOTAL EXPENDITURES	0	0	0	0	0	0	0%		
NET COST	(30)	(444)	(205)	(344)	(349)	(5)	1%		
ROUNDING ERROR	0	0	0	0					
FUND BALANCE			****			FB Goal	Difference		
Beginning Fund Balance	69,109	69,139	69,583	69,583	69,788	68,000	2,137		
Less: Net Cost for Current Year	30	444	205	344	349				
Audit/Encumbrance Adjustments									
Ending Fund Balance	69,139	69,583	69,788	69,927	70,137				

Household Hazardous Waste Operatining Reserve 78106									
	Actual	Actual	Estimated	Budgeted	Requested		%		
	FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18	Difference	Change		
REVENUES									
44002 Interest on Pooled Cash	6,124	8,979	7,163	8,247	8,728	481	6%		
44050 Unrealized Gains and Losses	(5 <i>,</i> 671)	(1,022)	(1,643)	0	0	0	0%		
SUBTOTAL	453	7,957	5,521	8,247	8,728	481	6%		
47101 Transfers In - Within a Fund	140,285	471,938	77,325	77,325	0	(77,325)	-100%		
SUBTOTAL	140,285	471,938	77,325	77,325	0	(77,325)	-100%		
TOTAL REVENUES	140,738	479,895	82,846	85,572	8,728	(76,844)	-90%		
EXPENDITURES									
51041 Insurance - Liability	0	0	0	0	0	0	0%		
51201 Administration Services	0	0	0	0	10,950	10,950	100%		
51803 Other Contract Services	0	0	0	0	25,000	25,000	100%		
SUBTOTAL	0	0	0	0	35,950	35,950	100%		
57011 Transfers Out - Within a Fund	0	0	0	0	0	0	0%		
57015 Transfers Out - All Others	0	0	0	0	0	0	0%		
SUBTOTAL	0	0	0	0	0	0	0%		
TOTAL EXPENDITURES	0	0	0	0	35,950	35,950	100%		
NET COST	(140,738)	(479,895)	(82,846)	(85,572)	27,222	112,794	-132%		
ROUNDING ERROR	1	0	0	0					
FUND BALANCE						FB Goal	Difference		
Beginning Fund Balance	1,042,108	1,182,846	1,662,741	1,662,741	1,745,586	600,000	1,118,365		
Less: Net Cost for Current Year	140,737	479,895	82,846	85,572	(27,222)				
Audit/Encumbrance Adjustments									
Ending Fund Balance	1,182,846	1,662,741	1,745,586	1,748,313	1,718,365				

FY 17-18 DRAFT BUDGET	
SONOMA COUNTY WASTE MANAGEMENT AGENCY	
REVENUE, EXPENDITURE AND FUND BALANCE HISTOP	ł۲

	Contingency Reserve 78109								
	Actual Actual Estimated Budgeted Requested								
	FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18	Difference	Change		
REVENUES									
44002 Interest on Pooled Cash	589	1,515	1,191	1,127	945	(182)	-169		
44050 Unrealized Gains and Losses	(1,496)	136	(244)	0	0	0	09		
46029 Donations/Contributions	5,032	1,501	0	0	0	0	09		
46200 Revenue Appl PY Misc Revenue	(3,066)	0	0	0	0	0	09		
SUBTOTAL	1,059	3,152	947	1,127	945	(182)	-169		
47101 Transfers In - Within a Fund	176,506	107,702	11,881	11,881	89,679	77,798	6555		
SUBTOTAL	176,506	107,702	11,881	11,881	89,679	77,798	6559		
TOTAL REVENUES	177,565	110,854	12,828	13,008	90,624	77,616	597%		
EXPENDITURES									
51201 Administration Services	19,372	41,287	20,000	56,888	49,888	(7,000)	-12		
51206 Accounting/Auditing Services	1,500	1,500	1,500	1,500	1,500	0	0		
51211 Legal Services	2,262	2,265	0	10,000	0	(10,000)	-100		
51212 Outside Counsel - Legal Advice	0	0	20,000	0	10,000	10,000	100		
51803 Other Contract Services	115,657	0	0	0	190,000	190,000	1009		
51915 ISD - Reprographics Services	1,971	0	0	0	0	0	0		
51916 County Services	0	531	0	0	0	0	09		
52111 Office Supplies	468	0	500	1,000	1,000	0	0		
SUBTOTAL	141,231	48,756	42,000	69,388	252,388	183,000	2649		
57011 Transfers Out - Within a Fund	0	0	0	0	0	0	09		
57015 Transfers Out - All Others	0	0	0	0	0	0	05		
SUBTOTAL	0	0	0	0	0	0	05		
TOTAL EXPENDITURES	141,231	48,756	42,000	69,388	252,388	183,000	2649		
NET COST	(36,334)	(62,098)	29,172	56,380	161,764	105,384	1879		
ROUNDING ERROR	0	0	0	0					
FUND BALANCE						FB Goal	Difference		
Beginning Fund Balance	180,797	217,131	279,229	279,229	250,057	148,927	(60,634		
Less: Net Cost for Current Year	36,334	62,098	(29,172)	(56,380)	(161,764)				
Audit/Encumbrance Adjustments									
Ending Fund Balance	217,131	279,229	250,057	222,849	88,293				

# SONOMA COUNTY WASTE MANAGEMENT AGENCY RESERVE POLICY

# I. Purpose

To define parameters for the collection, treatment and distribution of reserve funds resulting from the operations of the Sonoma County Waste Management Agency (SCWMA).

# II. Policy

# **Organics Reserve**

# **Collection**

As stated in Section 11 of the "Agreement Between The Cities Of Sonoma County And Sonoma County For A Joint Powers Agency To Deal With Waste Management Issues" (JPA Agreement)

"Agency shall separately account for all costs of handling and disposing yard waste and wood waste so that the costs of each are known."

# **Treatment**

There is no stated fund goal for this reserve due to the parameter contained in the JPA agreement. Any funds remaining in the Wood Waste and Yard Waste cost centers at the close of the fiscal year are to be transferred to the Organics Reserve excluding a small (15% or less ) percentage of operational expenses (insurance liability, office expense, County services, contract services, administration costs, accounting services, audit services, legal services, rent for spaces and events, computer system services and travel) to remain in the cost center for cash flow purposes for the succeeding fiscal year.

Any interest earned on the funds contained in the Organics Reserve shall remain within the reserve.

# **Distribution**

The language in the JPA Agreement restricts the funds accumulated in the Organics Reserve for use only in conjunction with the organics program, which includes Board approved projects in the Wood Waste, Yard Waste cost centers as well as the Organics Reserve.

# Household Hazardous Waste (HHW) Closure Reserve

# **Collection**

This reserve is mandated by the permit-by-rule for treatment of hazardous waste collected at the HHW facility, which is owned by the County of Sonoma and occupied and operated by the SCWMA. The SCWMA is the permit holder of Permit No: 00-7161 issued by the Certified Unified Program Agency (Sonoma County Department of Emergency Services) and is responsible for establishing and maintaining a closure fund. The permit-by-rule states that "holder may establish the amount contained in the closure fund".

Since these reserves are mandated by permit, collection and transfer of these funds will take precedence over any contributions to the HHW Facility Reserve.

# **Treatment**

The fund goal shall be reviewed every five years with a comparison of similar facilities located in California and adjusted accordingly. Should regulatory or legislative changes occur between review periods, the fund goal should be adjusted at the next appropriate budget development and approval process.

The HHW Closure Reserve does not include deconstruction of the building. These estimated costs were not included as part of the HHW Closure Fund because the building could potentially have other beneficial uses for the County or any other owner of the property. However, it is recognized the HHW Facility Reserve Funds would be adequate for deconstruction if required

Once the fund goal is achieved, there will be no further transfers from the HHW cost center into the reserve. The interest earned on the reserve funds will remain with the reserve.

# Distribution

The only distribution will be when the facility is vacated by the SCWMA at which time SCWMA will relinquish the permit for HHW operations at this site.

# HHW Facility Reserve

# **Collection**

Any funds remaining in the HHW cost center at the close of the fiscal year are to be transferred to the HHW Facility Reserve excluding a small (15% or less) percentage of operational expenses (insurance liability, office expense, County services, contract services, administration costs, accounting services, audit services, legal services, rent for spaces and events, computer system services and travel) to remain in the cost center for cash flow purposes for the succeeding fiscal year.

# **Treatment**

The reserve fund goal is <u>either</u> 33% of the budgeted annual HHW program operational expenses (insurance liability, office expense, County services, contract services, administration costs, accounting services, audit services, legal services, rent for spaces and events, computer system services and travel) <u>or</u> \$600,000, whichever is greater. The interest earned on the reserve funds will remain with the reserve.

# **Distribution**

Distribution from this reserve will happen whenever the disposal costs exceed the budgeted appropriation, such as an emergency requiring additional disposal of toxics. The vehicle for distribution will be Board approval through an appropriation transfer resolution, which will then be forwarded to the Sonoma County Auditor/Controller's Office for processing.

In the event, there are funds collected greater than the stated fund goal, a transfer to the Contingency Reserve can be made with the same Board approved appropriation transfer process. This type of transfer would allow the excess reserve funds to be used for specific projects other than the operation of the HHW facility.

# **Contingency Reserve**

# Collection

Any funds remaining in the Education and Planning cost centers at the close of the fiscal year can be transferred to the Contingency Reserve excluding a small (10% or less) percentage of operational expenses (insurance liability, office expense, County services, contract services, administration costs, accounting services, audit services, legal services, rent for spaces and events, computer system services and travel) to remain in the cost centers for cash flow purposes for the succeeding fiscal year.

The funds collected and/or transferred into the Contingency Reserve are to be used for support of the Education and Planning cost centers in the event that projects beyond those approved in the Work Plan are necessary for the diversionary efforts of SCWMA.

# **Treatment**

The fund goal is 25% of the operational expenses (insurance liability, office expense, County services, contract services, administration costs, accounting services, audit services, legal services, rent for spaces and events, computer system services and travel) of the two cost centers.

The interest earned on the reserve funds will remain with the reserve.

# **Distribution**

Distribution of funds from the Contingency Reserve is at the discretion of the Board of Directors. Specific projects/expenditures are to be considered by the Board for potential funding from the reserve. Precedence of projects will be given to any that stem from regulations or legislation.

The Executive Director has spending authority, provided by the Purchasing Policy adopted by the Board of Directors in 1995, not to exceed \$5,000. This purchasing authority shall apply to the reserve funds.

The JPA Agreement sets the approval parameter for a unanimous vote to be \$50,000 or a major program change. These parameters are in effect for the reserve fund usage. For larger and more complex projects, staff will present details concerning the project, along with a project specific budget, which will include the impact on the remaining reserve, for Board review.

The vehicle for distribution will be Board approval through an appropriation transfer resolution, which will then be forwarded to the Sonoma County Auditor/Controller's Office for processing. The appropriation transfer is to be accompanied by a project budget that will include the appropriate sub-objects for efficient processing, payment and auditing.